

Designing Surprise Bags for Surplus Foods

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Joint work with

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February 2025

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Source: rednote

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Stores

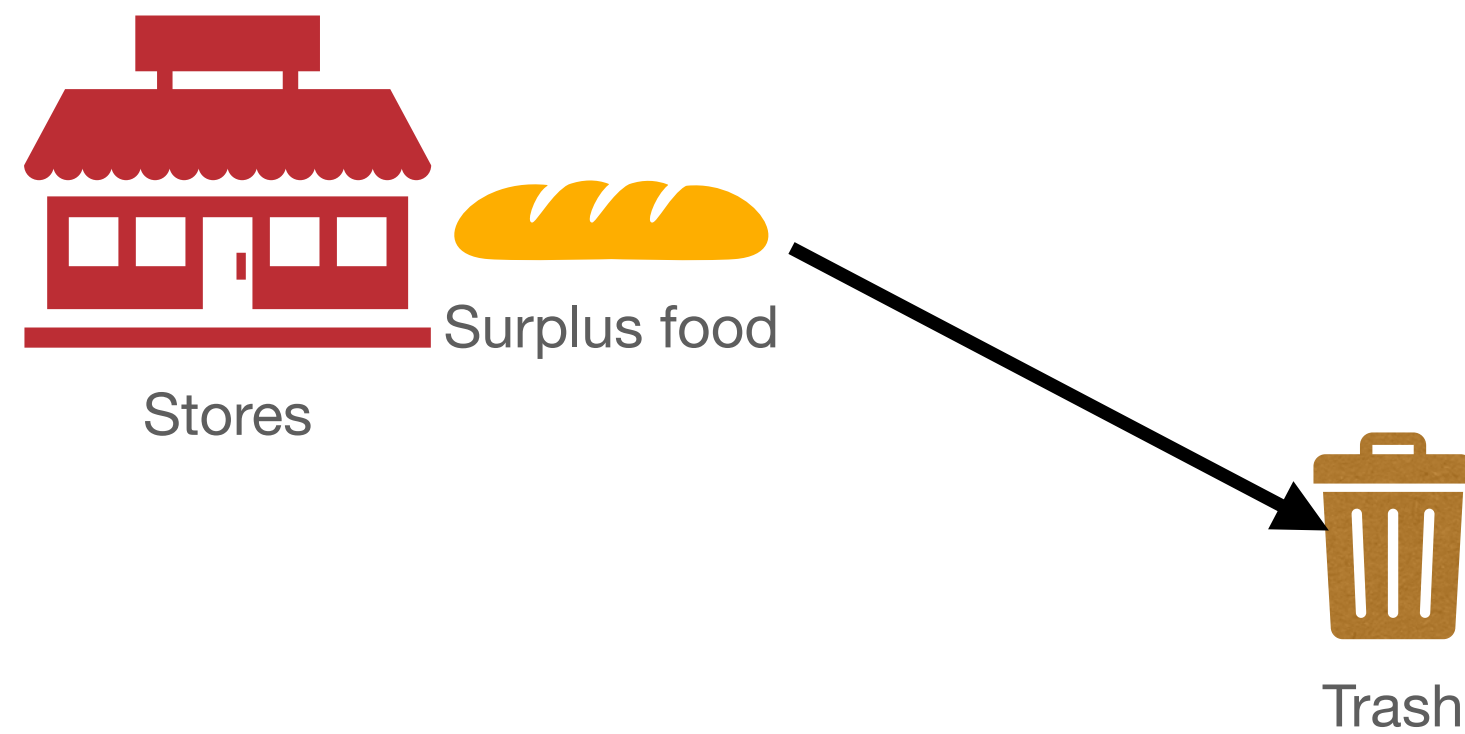
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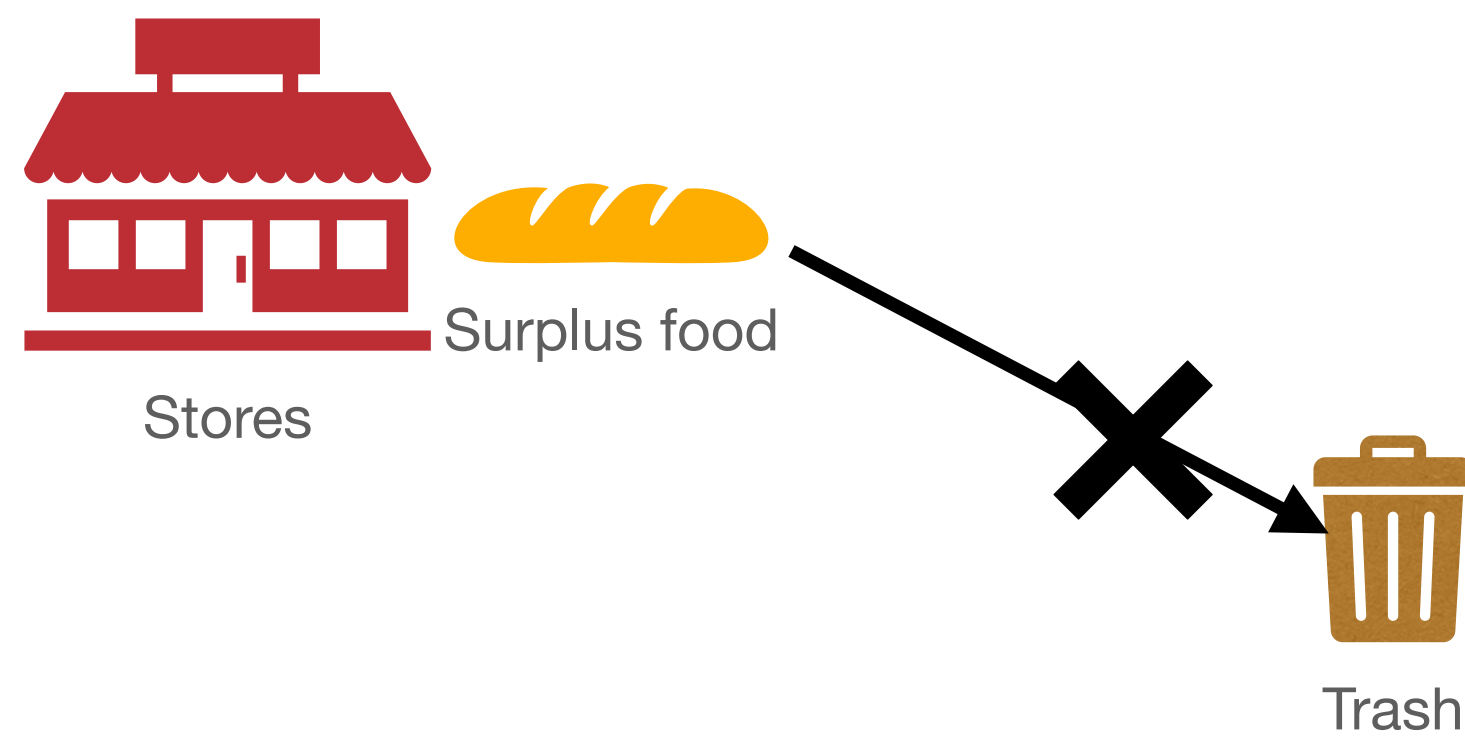
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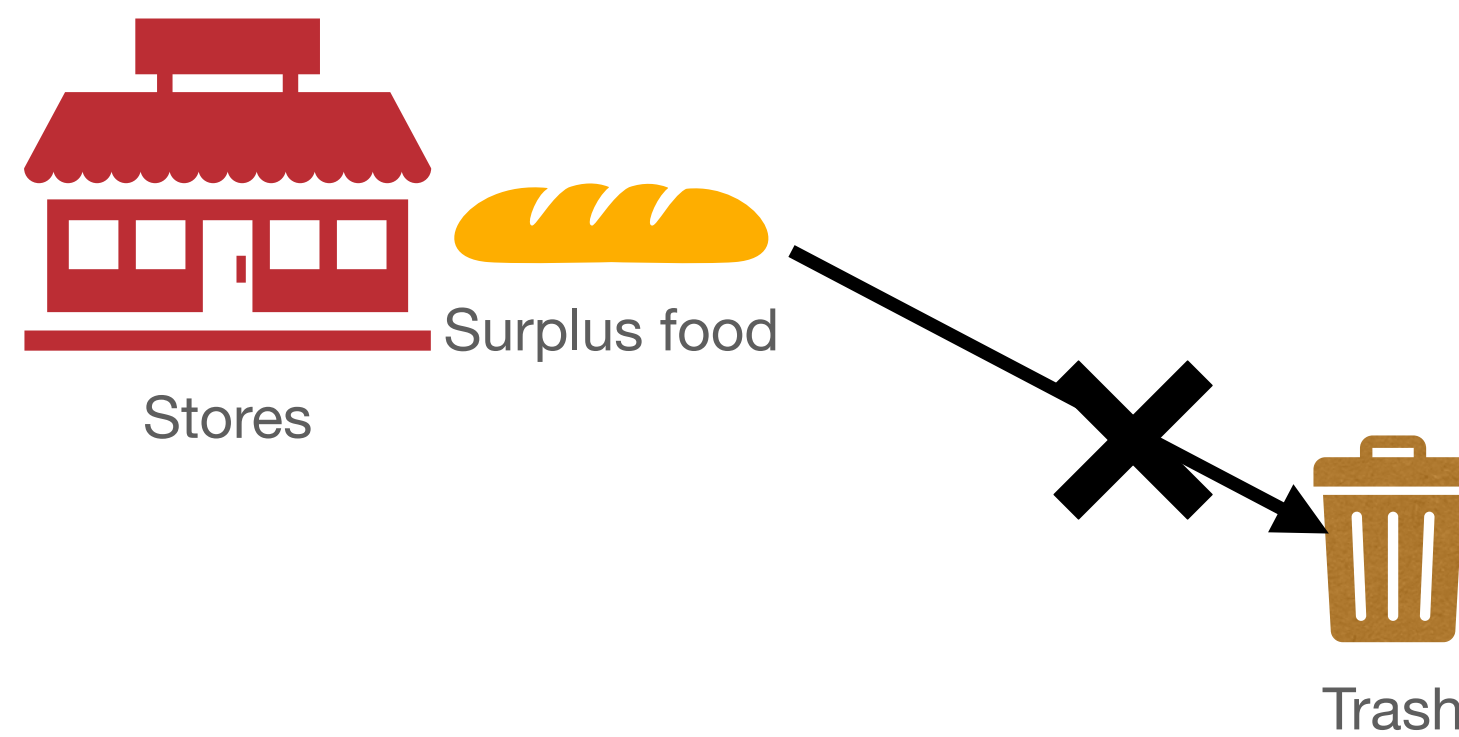
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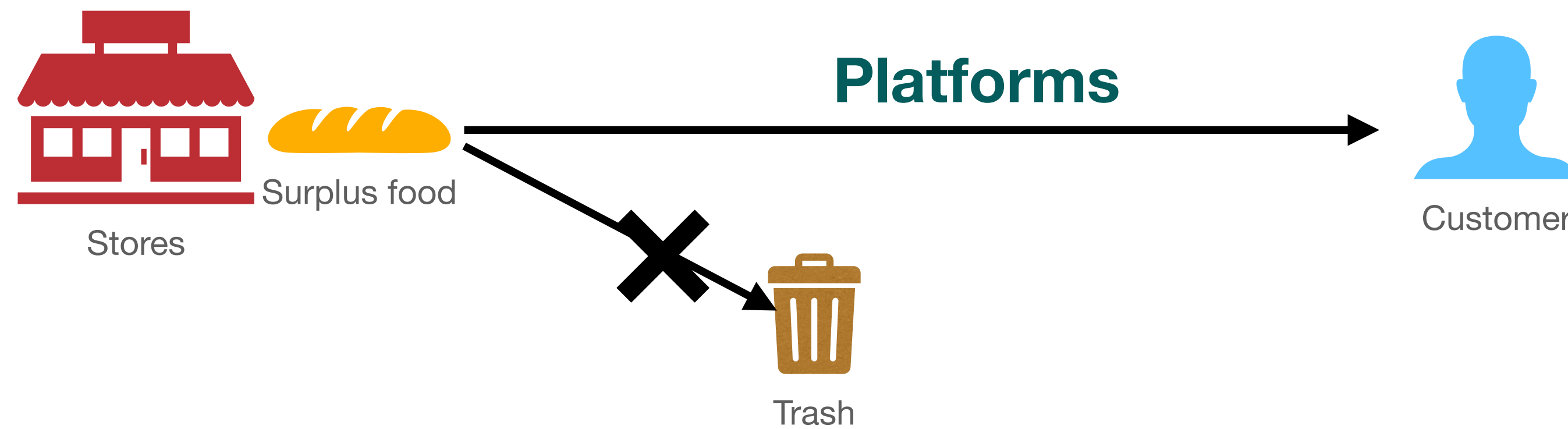
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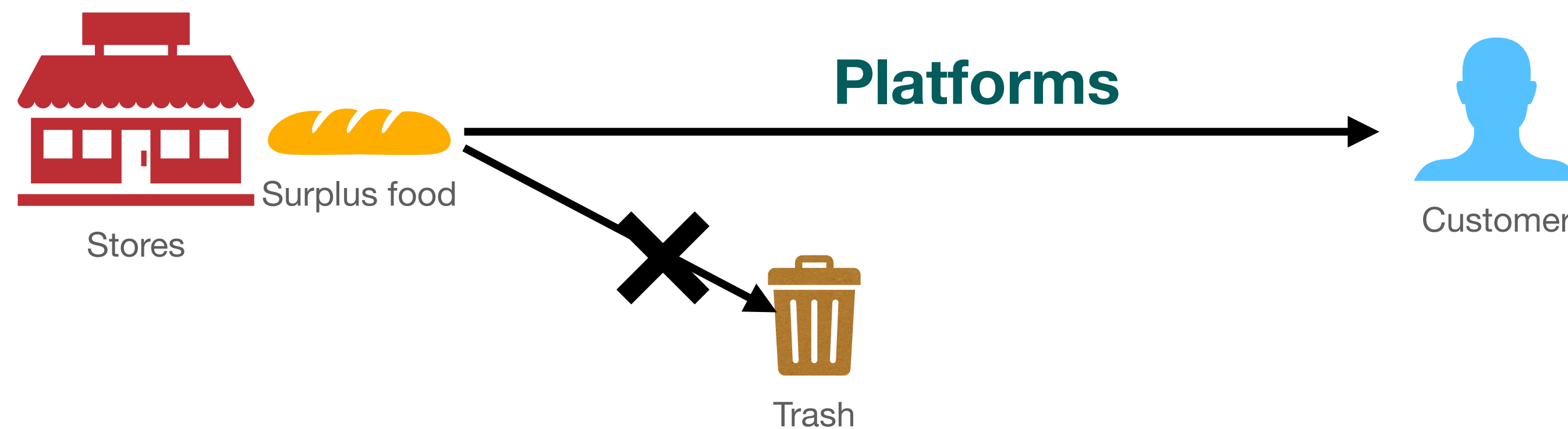
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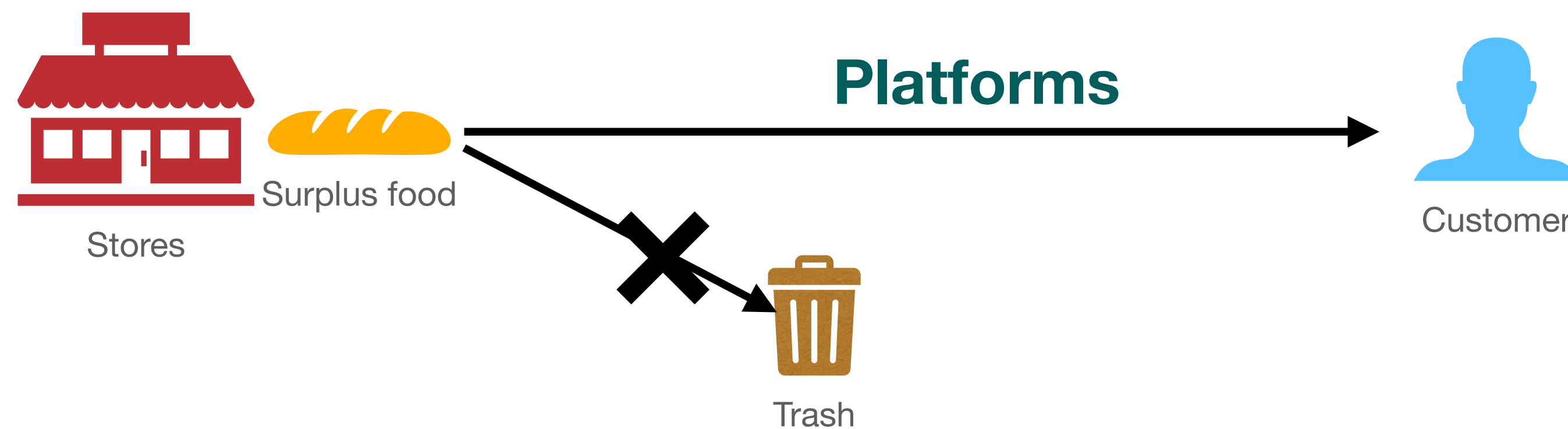
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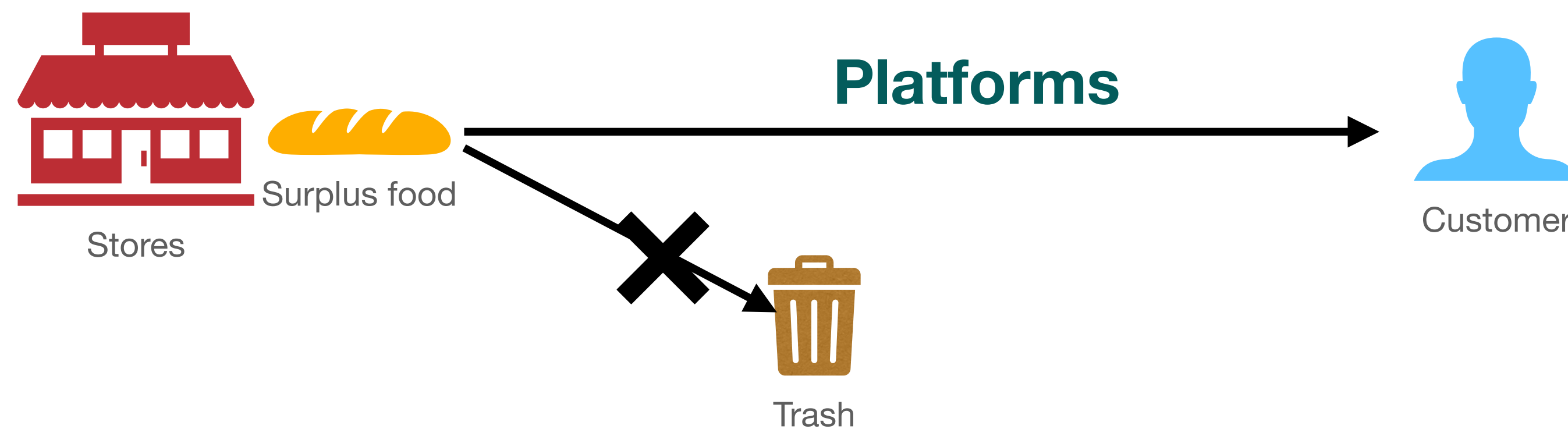
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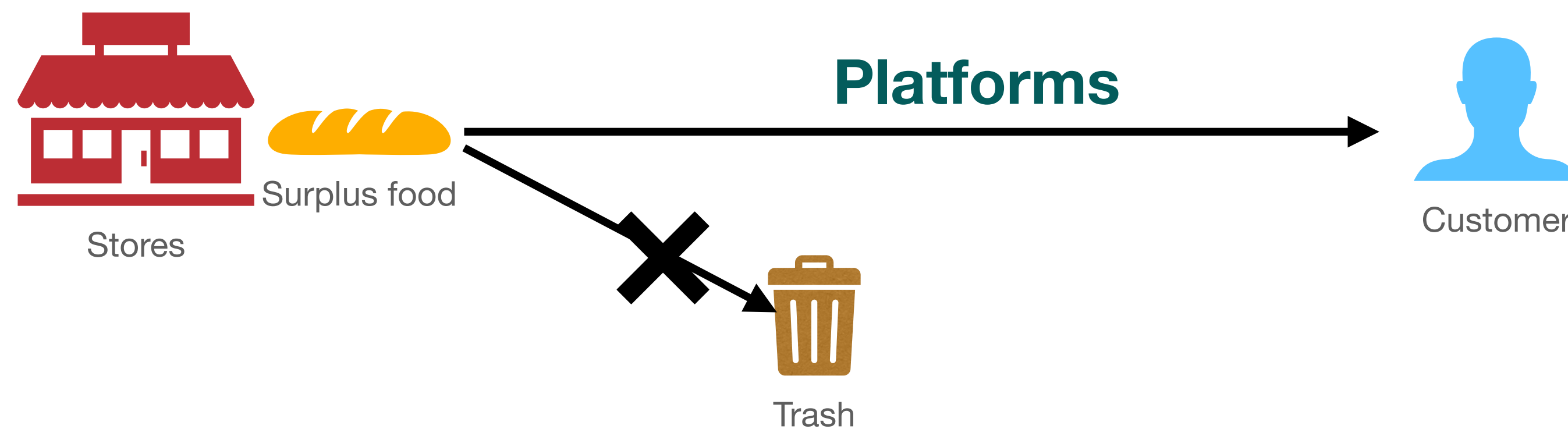
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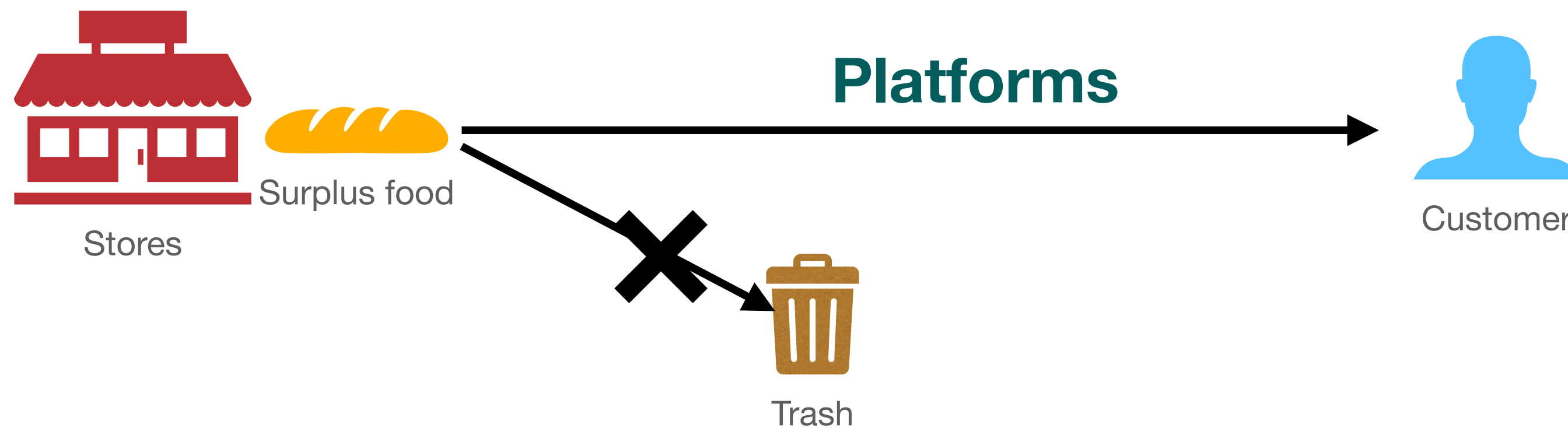
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Environmental



Reduce food waste

Partner Stores



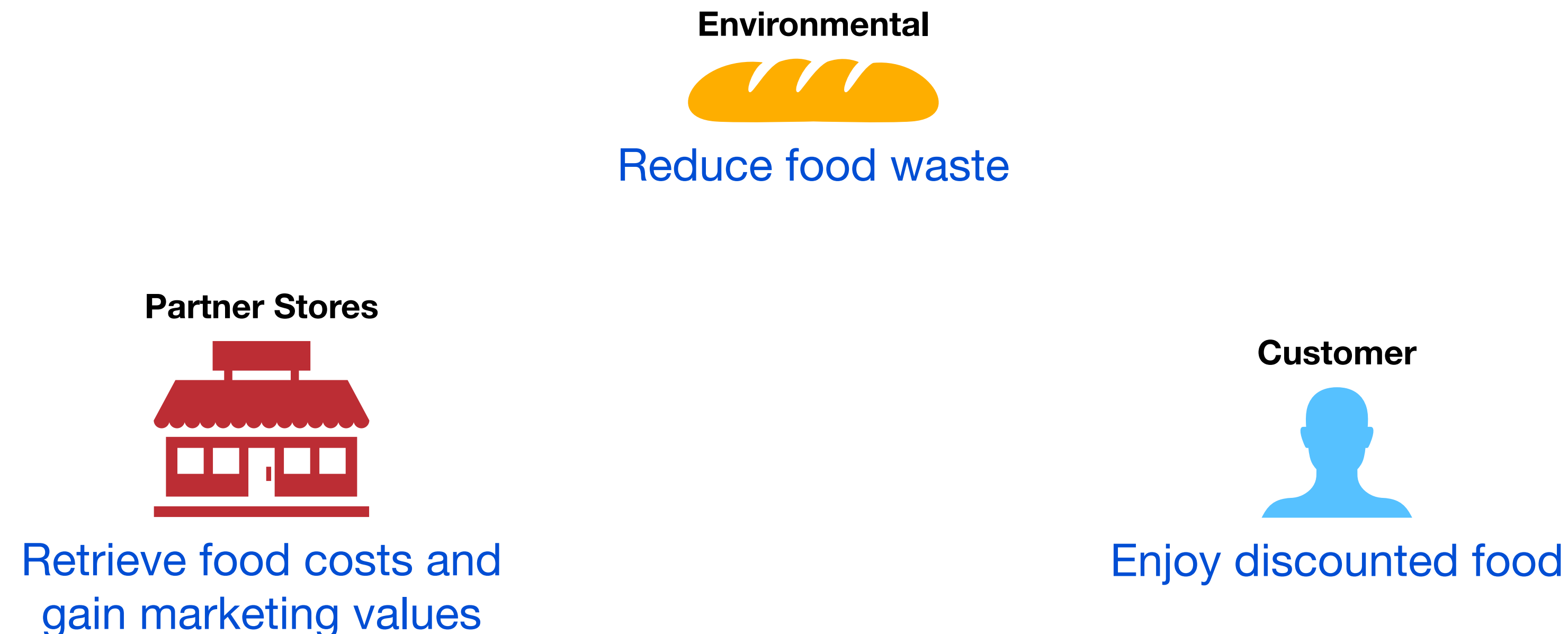
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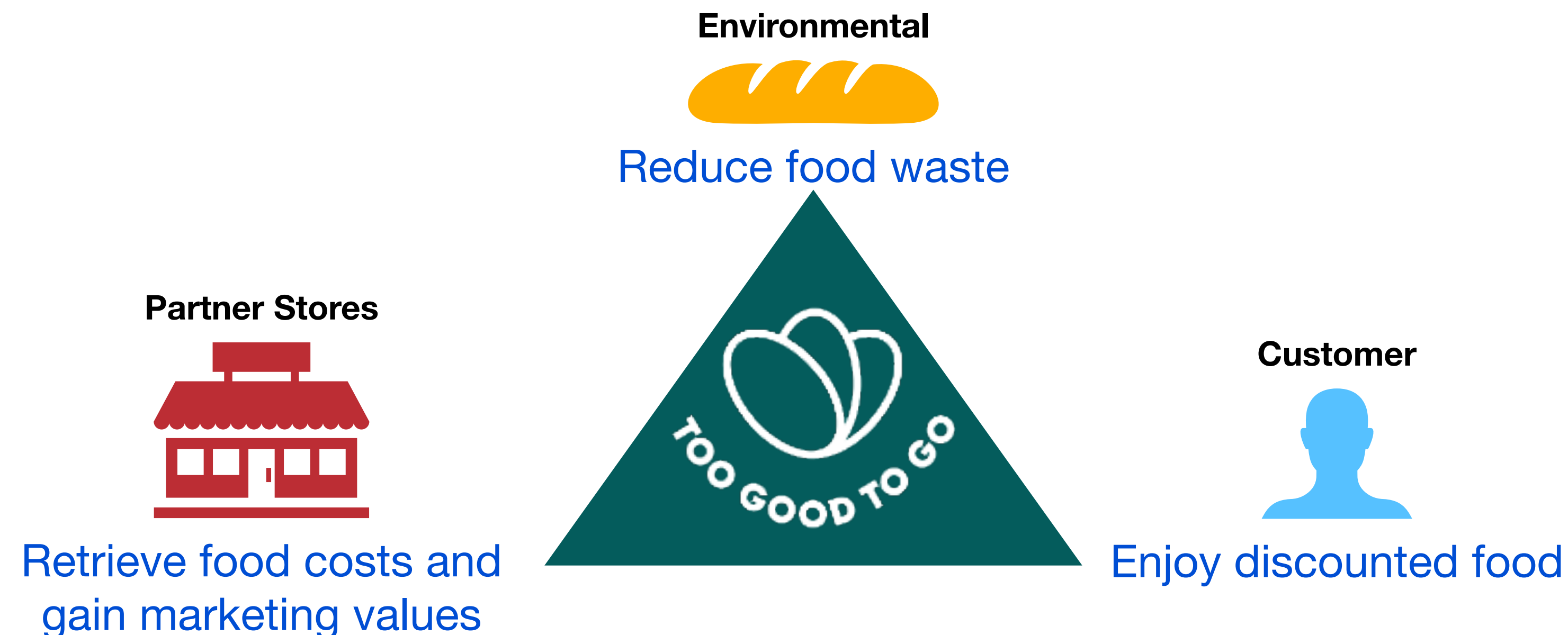


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Surprise Bags

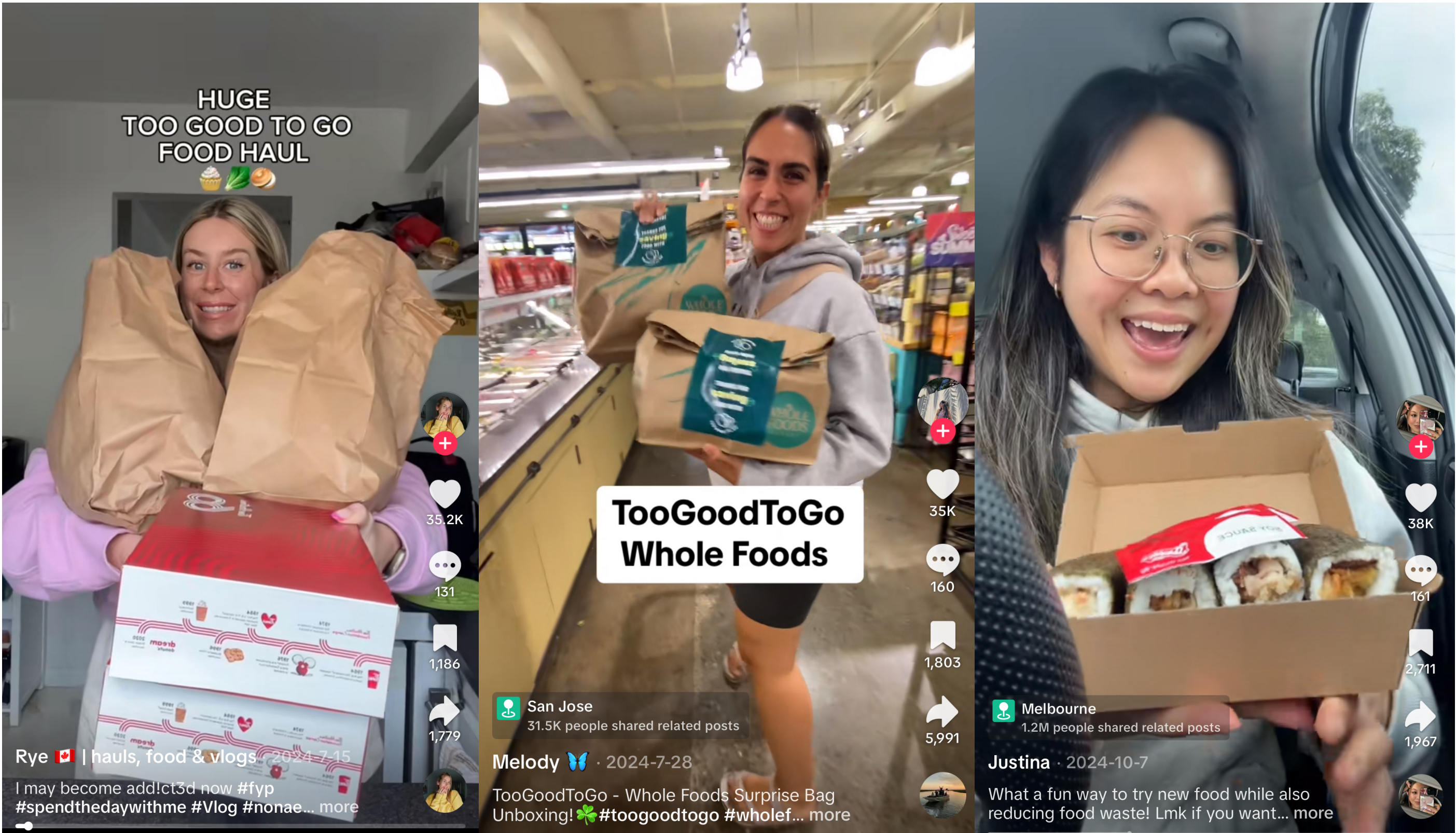
Viral social media influence



Source: Tiktok

Surprise Bags

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Too Good To Go

“ Users purchase Surprise Bags filled with a mix of surplus food items.

We know that food waste varies on a day-to-day basis, so this is our way of making sure retailers have the flexibility to sell genuine surplus - whatever that ends up being.

Surprise Bags are sold at a reduced price of the contents’ original retail value, typically priced at approximately 25 to 50% of the original retail value. ”

Workflow

Workflow

3 left



Tim Hortons - 246 Bloor Street West

Baked Goods

★

4.5 (80)

🕒

Pick up: 10:00 PM - 10:45 PM

Today

\$15.00

\$4.99

246 Bloor St W, Toronto, ON M5S 1V4, Canada

More information about the store

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What you could get

Your Surprise Bag will contain an assortment of surplus baked goods such as Donuts, Timbits, Cookies, Muffins, Bagels, and/or other baked goods.

Bread & pastries

Ingredients & allergens

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WHAT OTHER PEOPLE ARE SAYING

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4.5 / 5.0

Reserve

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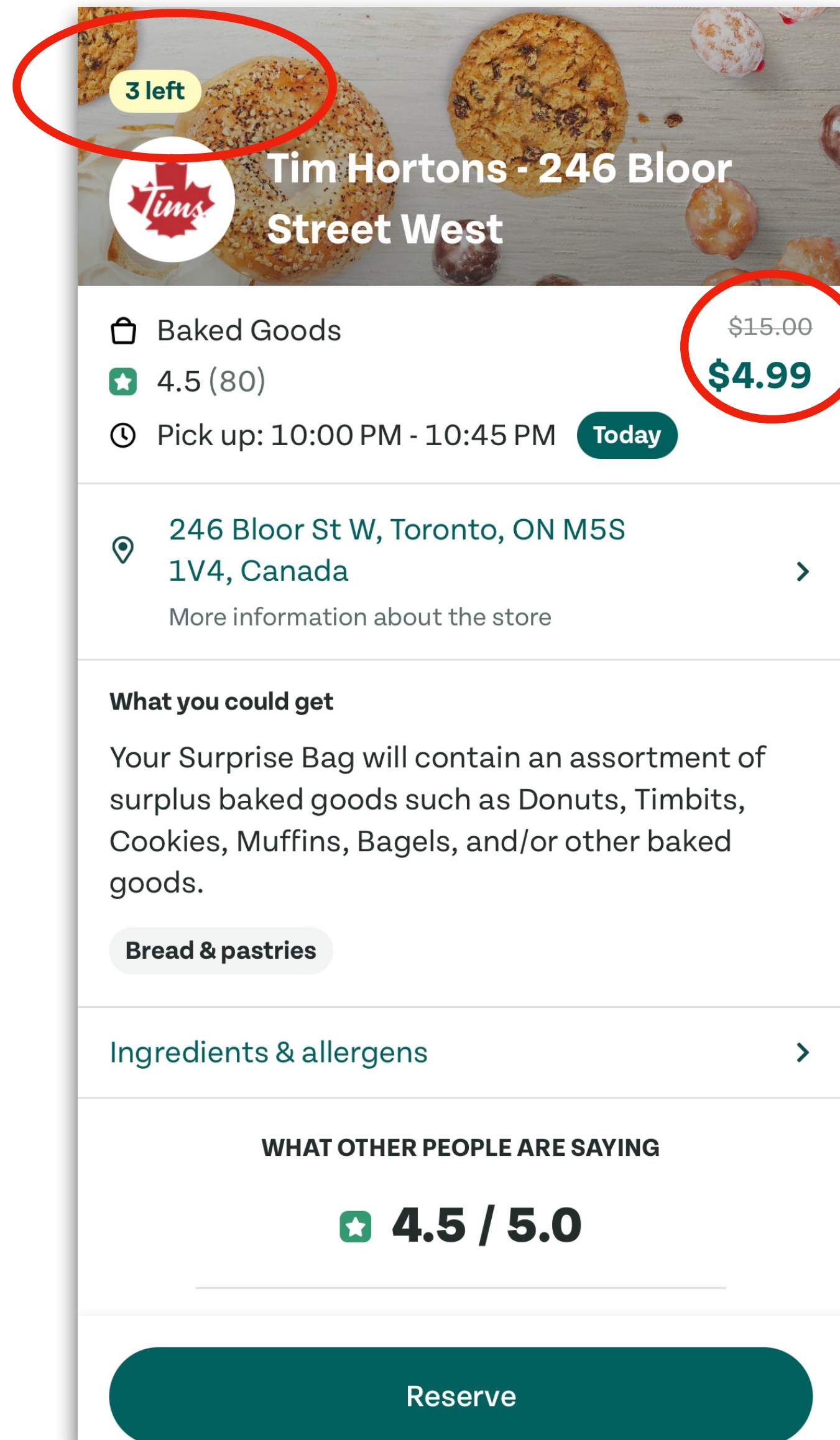
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Participating businesses list surprise bags of surplus foods



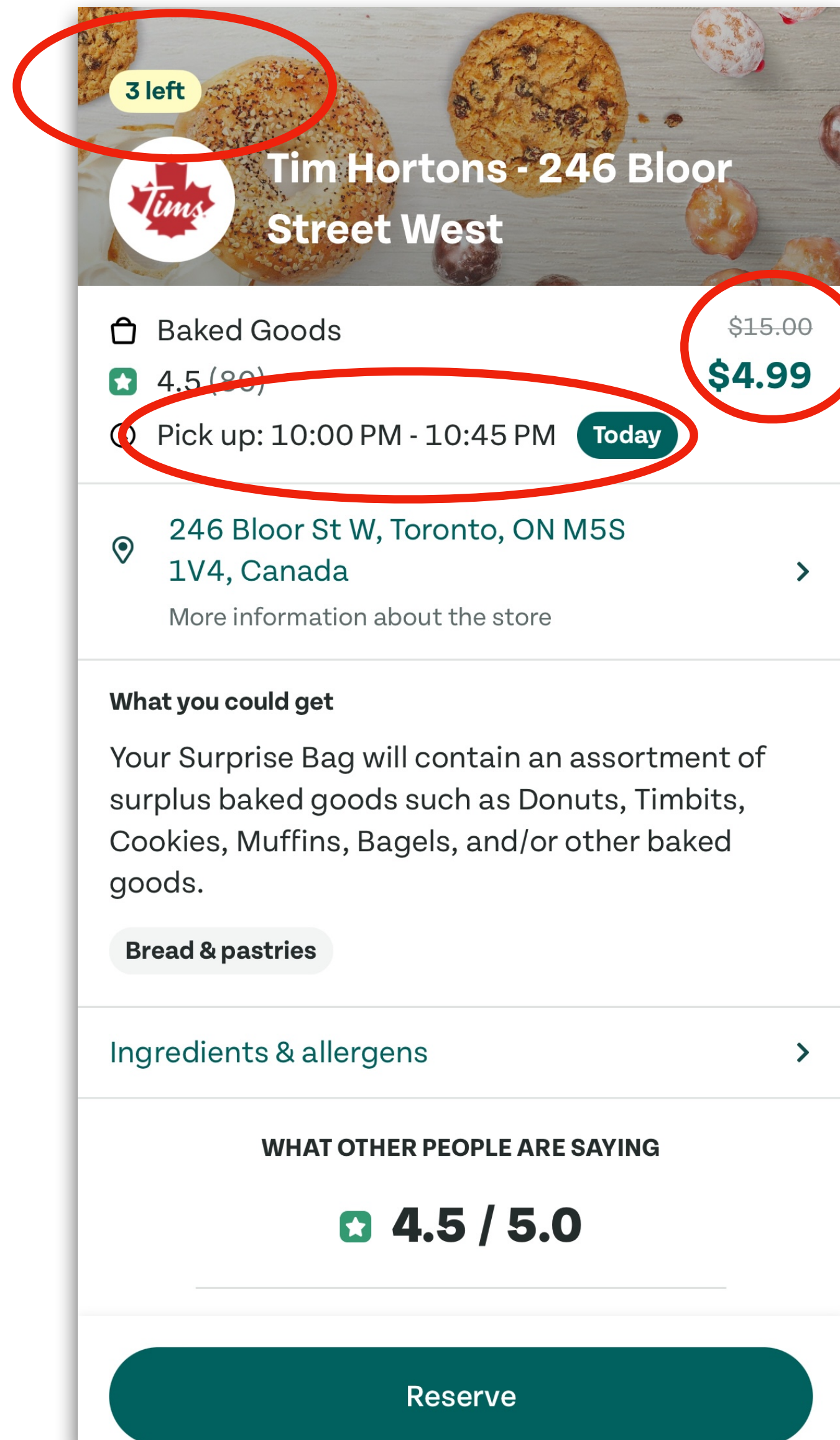
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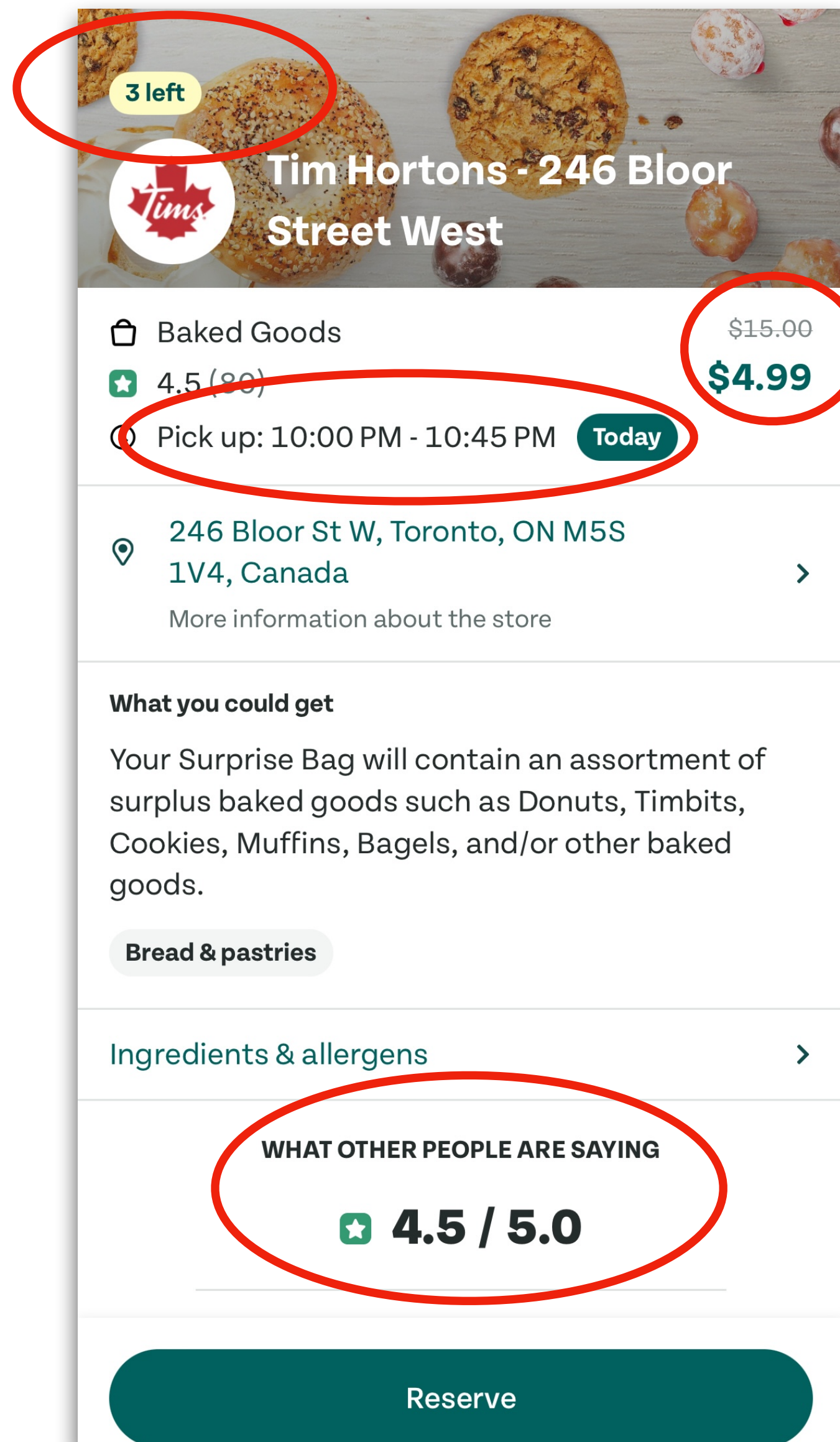


Participating businesses list surprise bags of surplus foods

Customers reserve bags at highly discounted price

Customers self pick up during designated time slots

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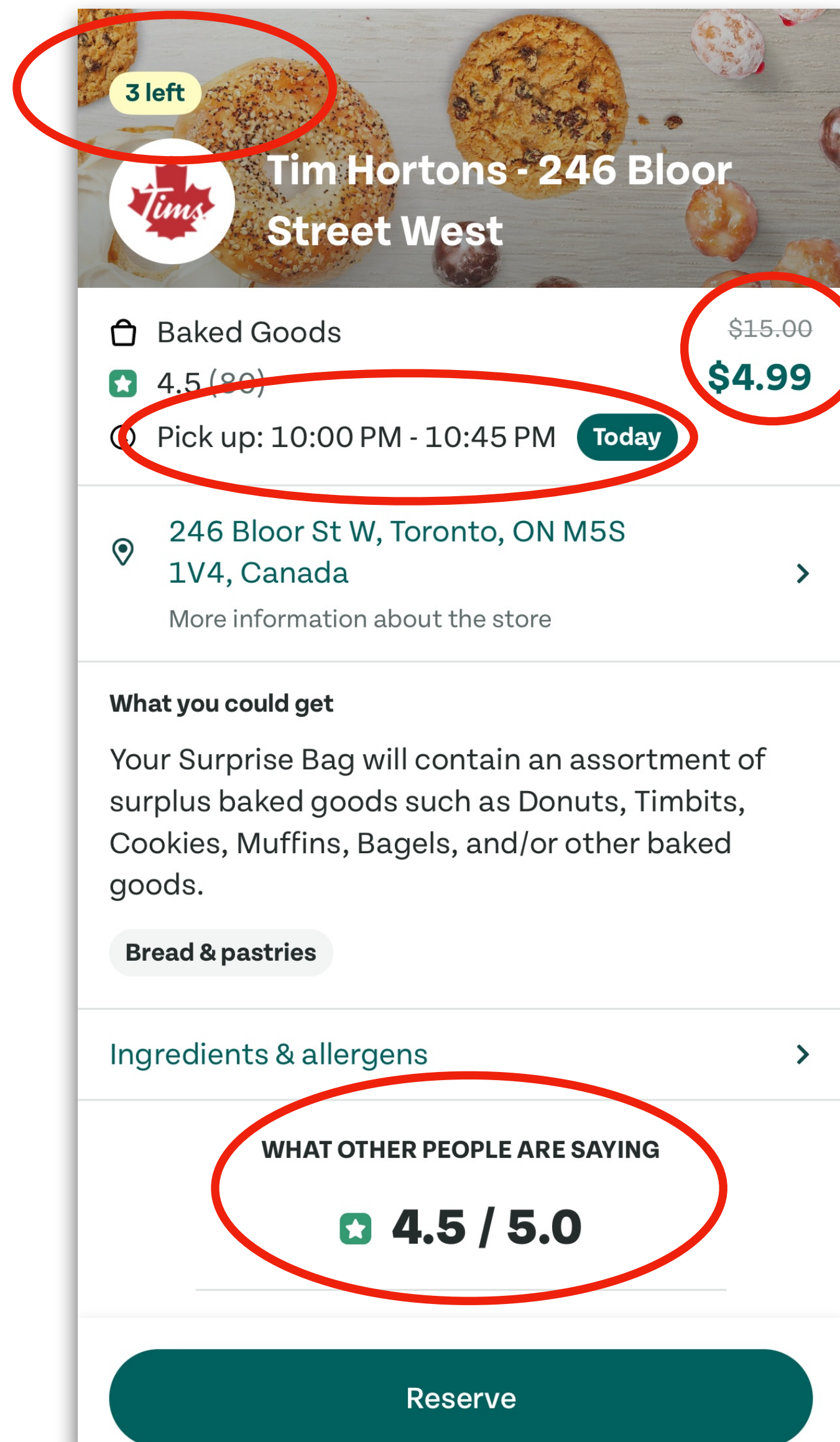
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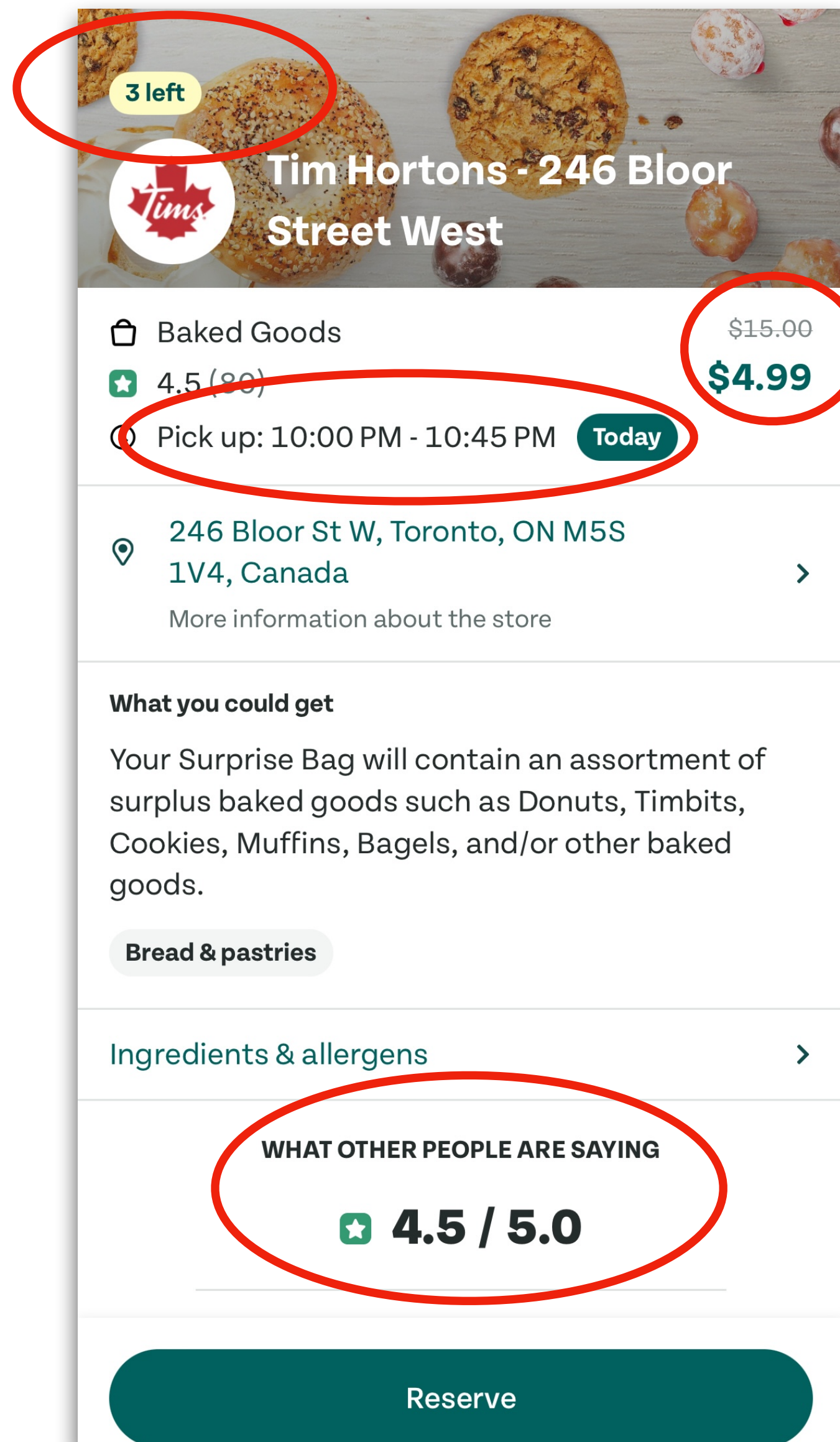
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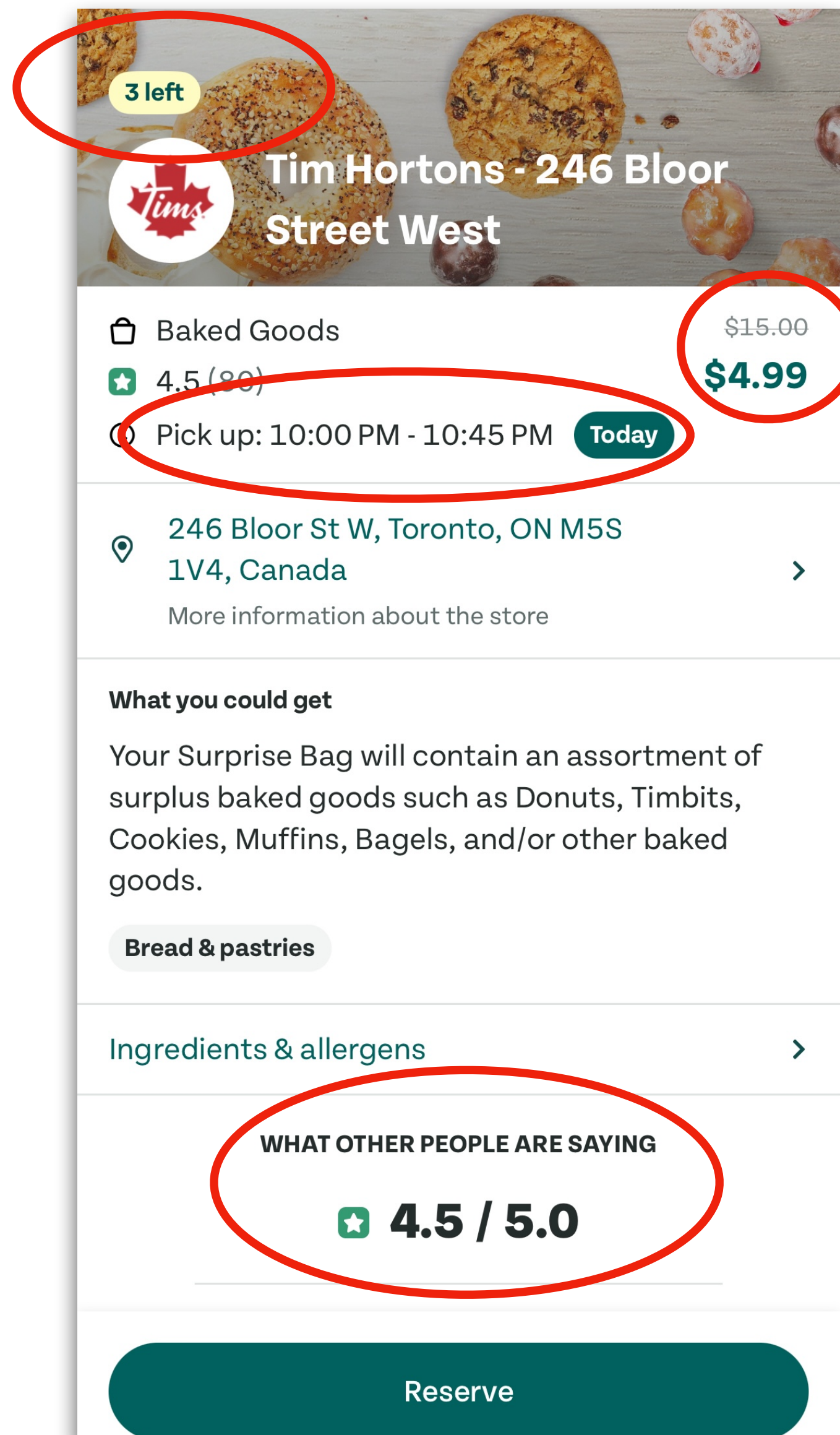
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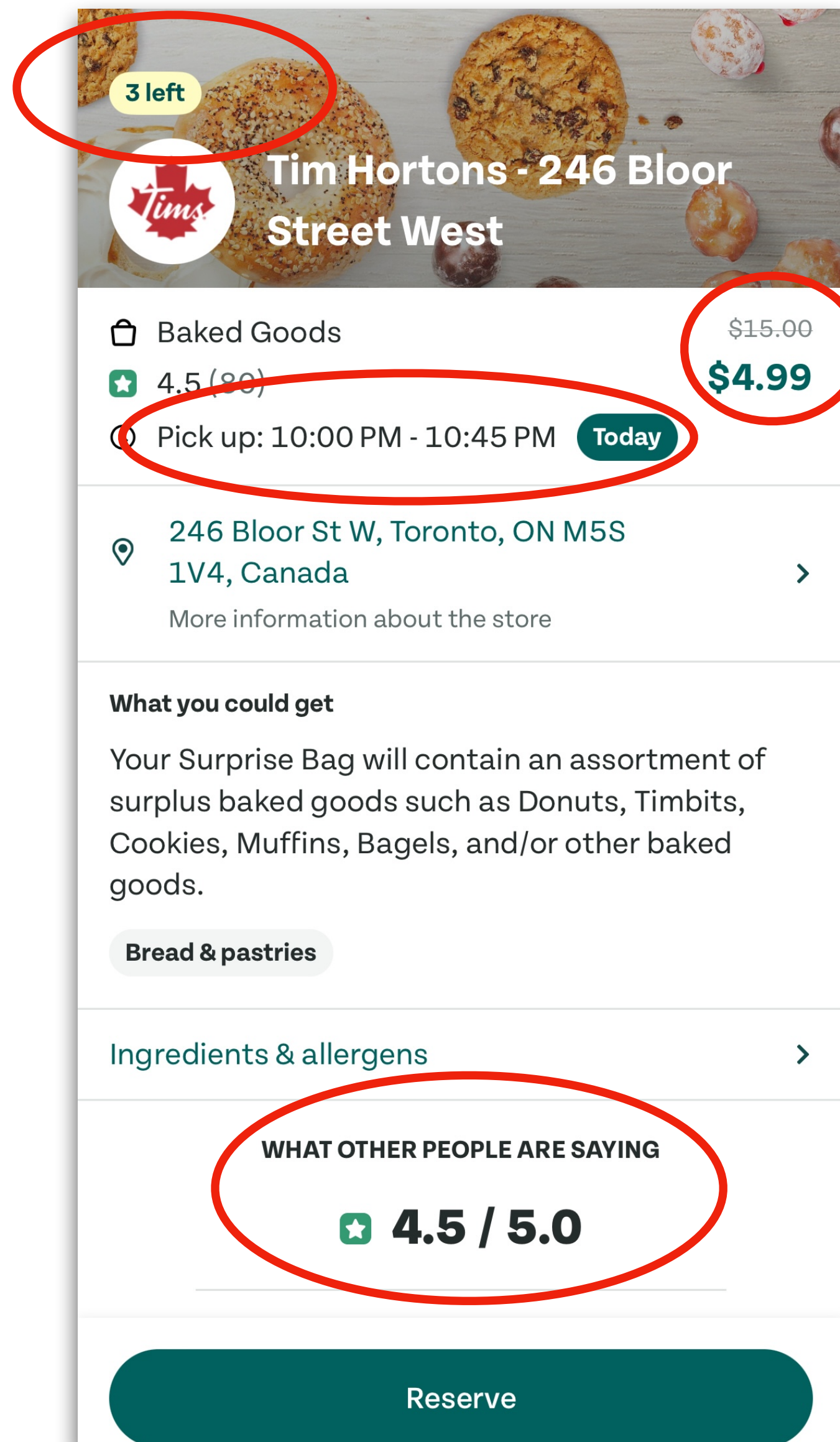
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- **Commission-Based Fee:** The platform charges a commission for each bag sold

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- **Allocate content across surprise bags**
 - The common approach is to evenly distribute surplus items across all bags, ensuring a similar monetary value. However, this may not always maximize consumer satisfaction



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Provides stores with salvage value for unsold surplus, essential for the long-term viability of the TGTG platform.

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Our Research Contribution

Supports the development of these systems by exploring optimal bag design strategies that ensure long-term profitability and satisfaction

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 - Our difference: We explore store reputation and the trade-offs between short-term profits and long-term reputation building in the context of TGTG

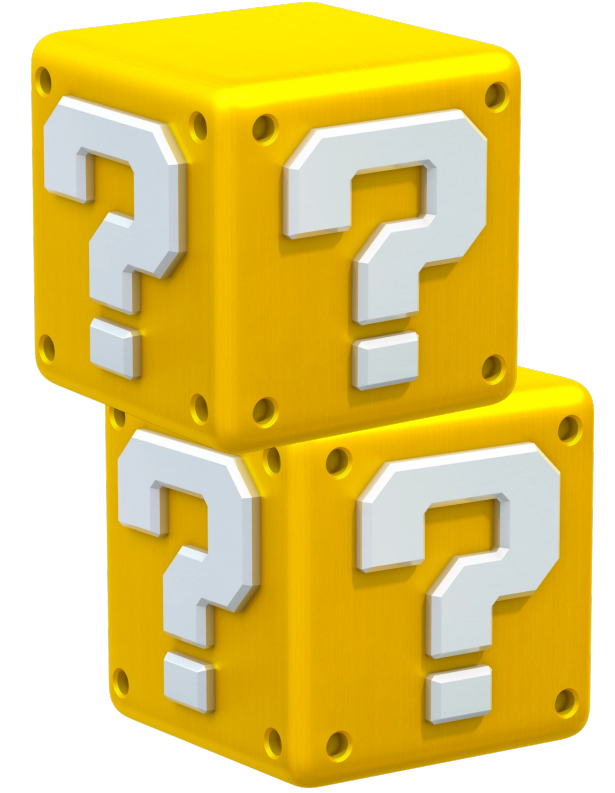
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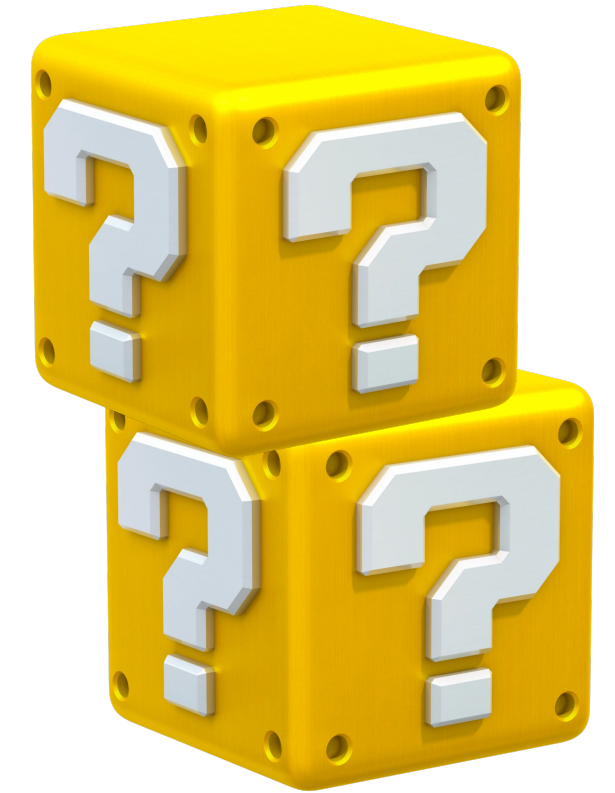
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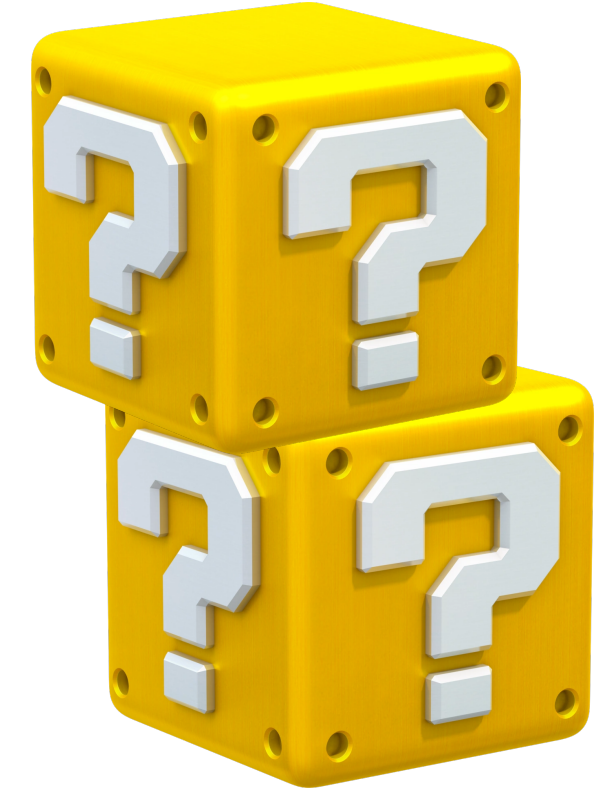
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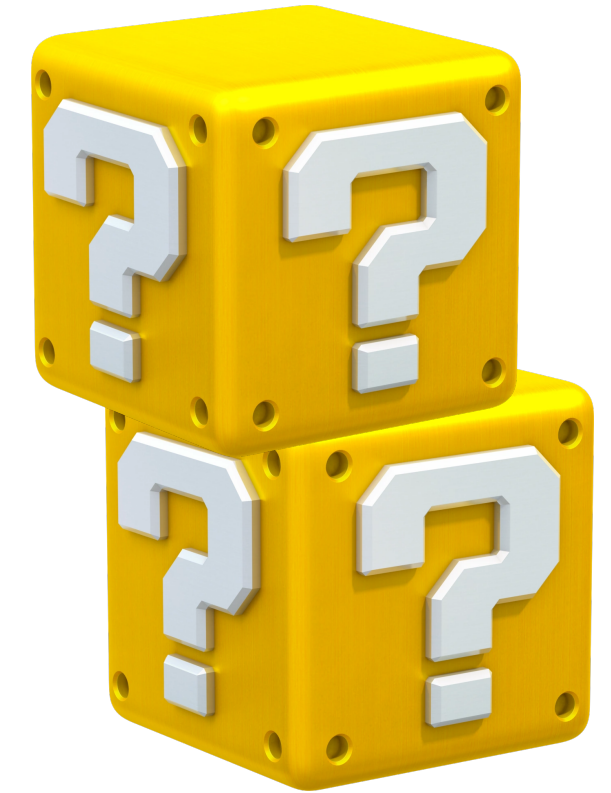
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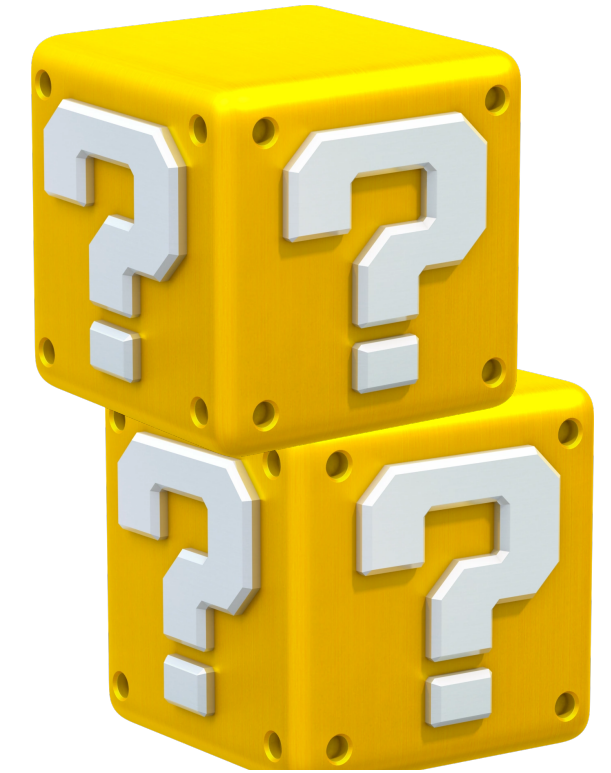
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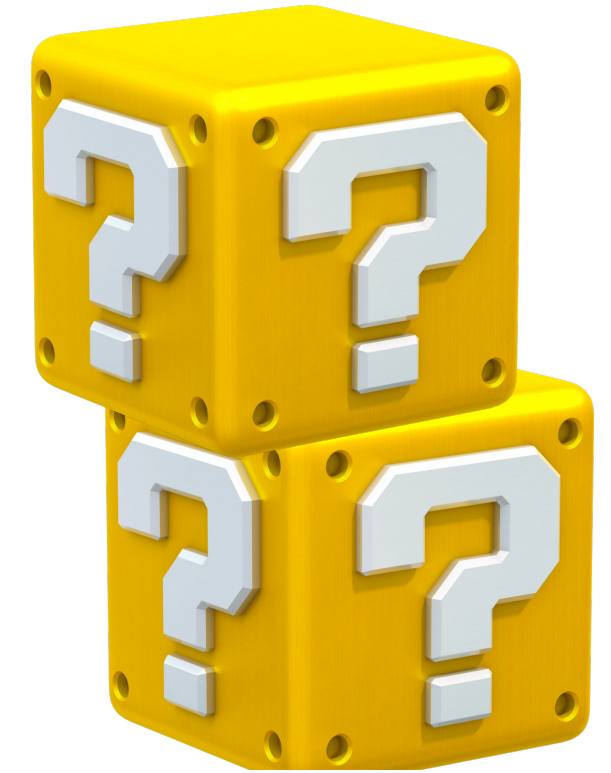
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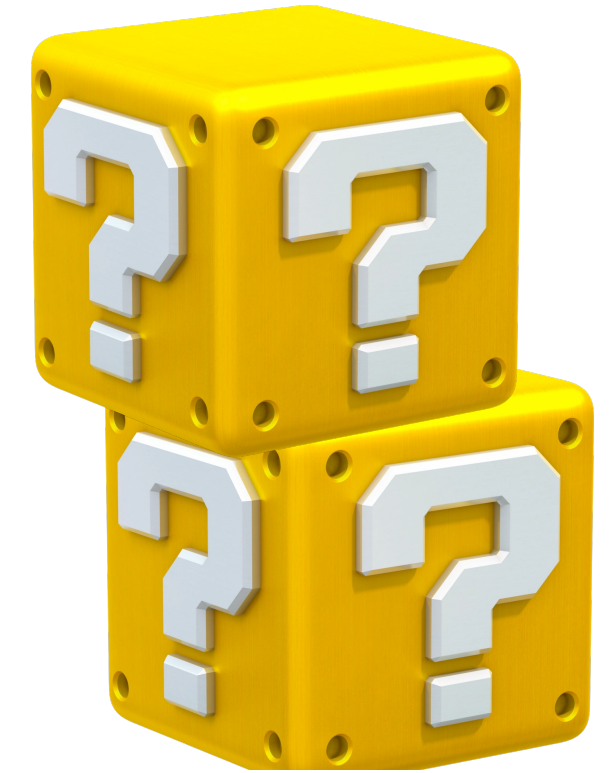
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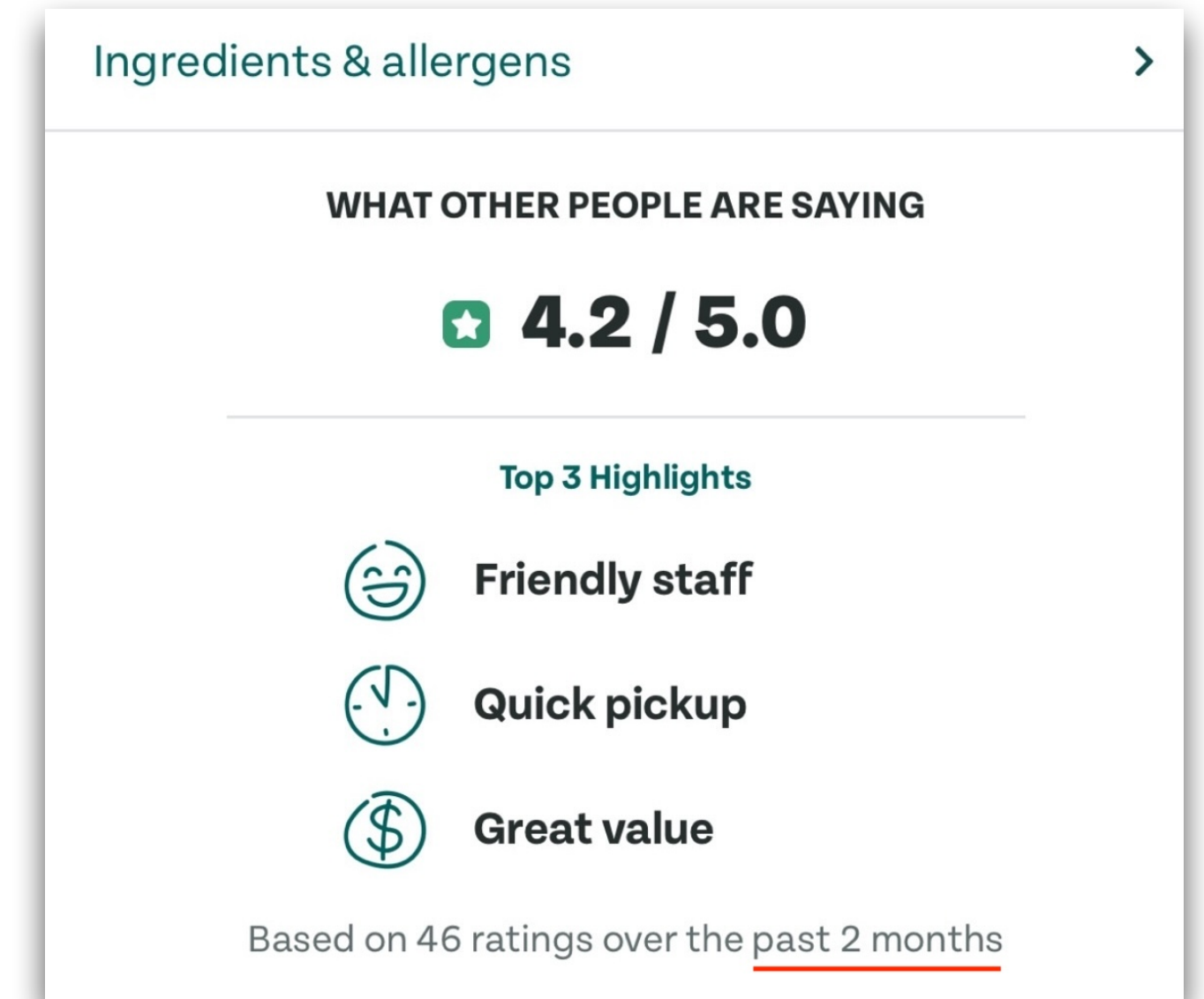
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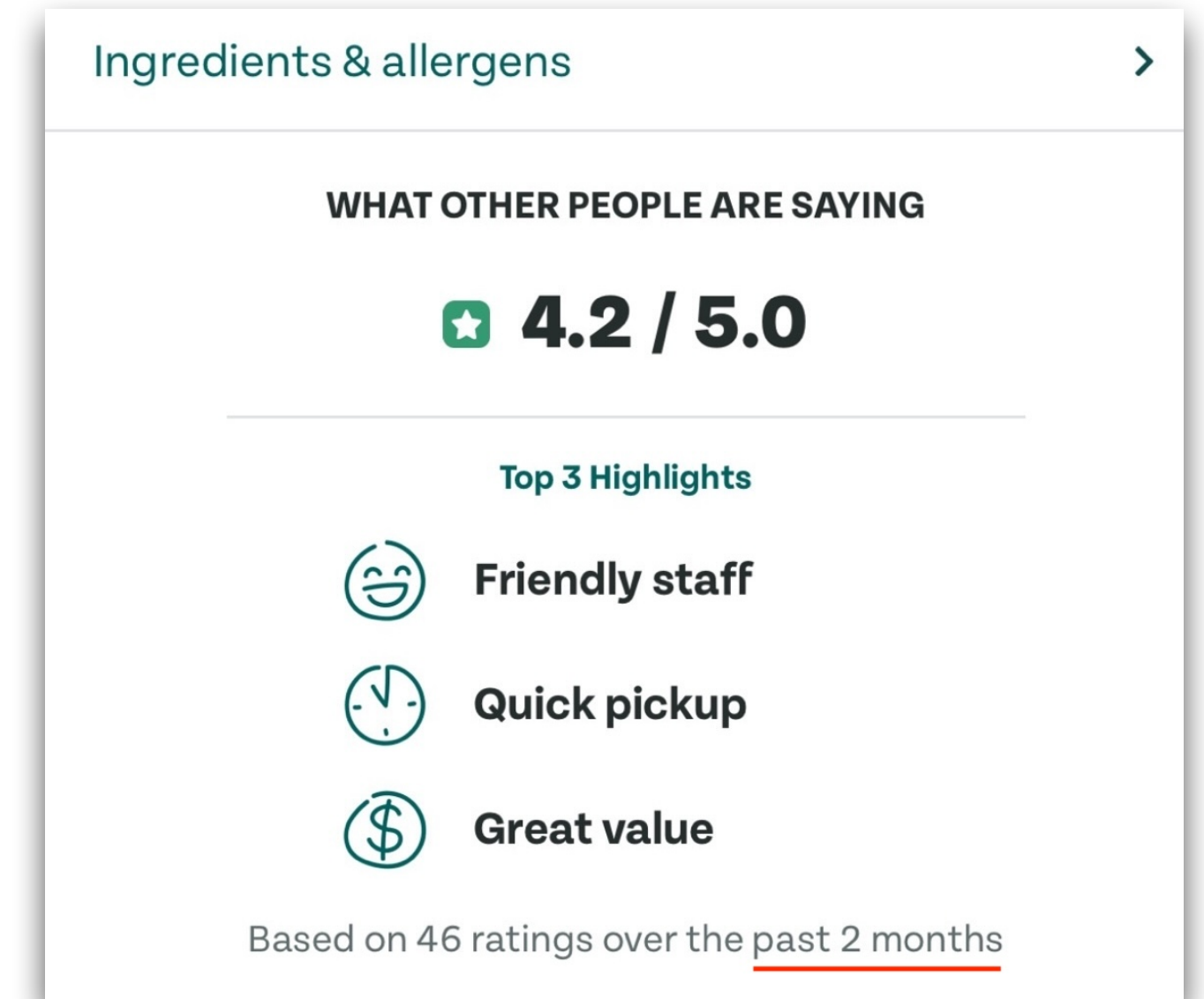
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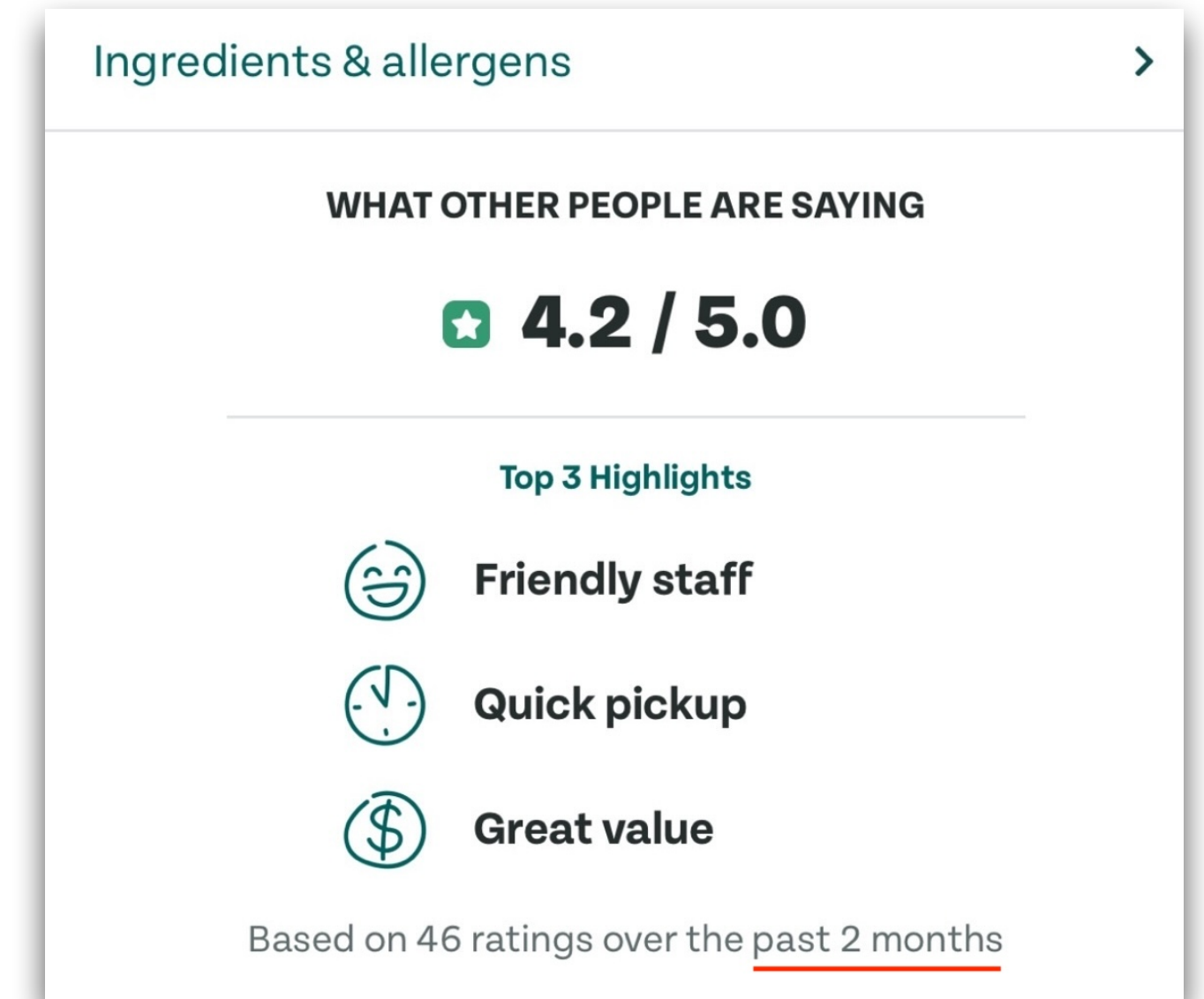


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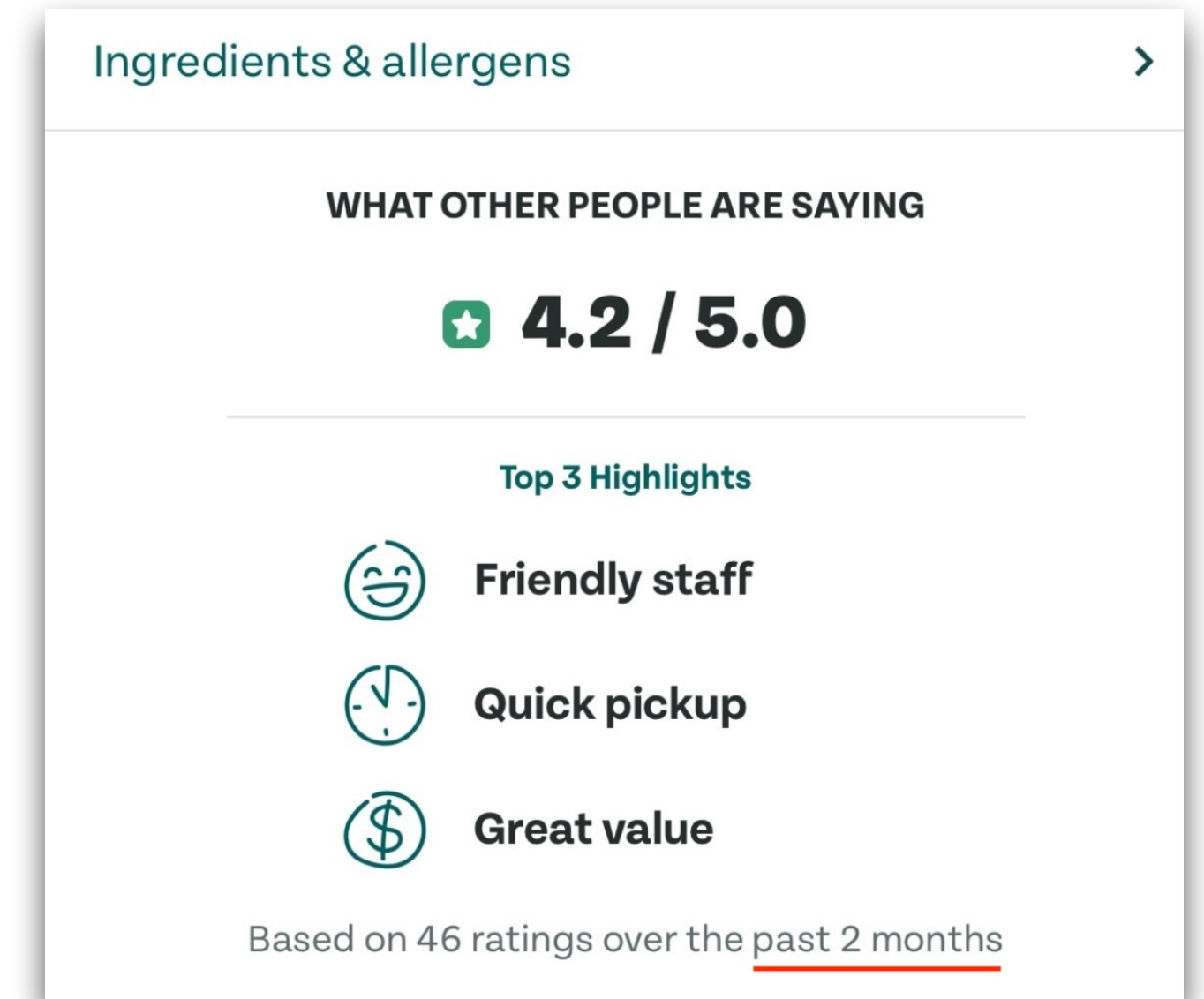


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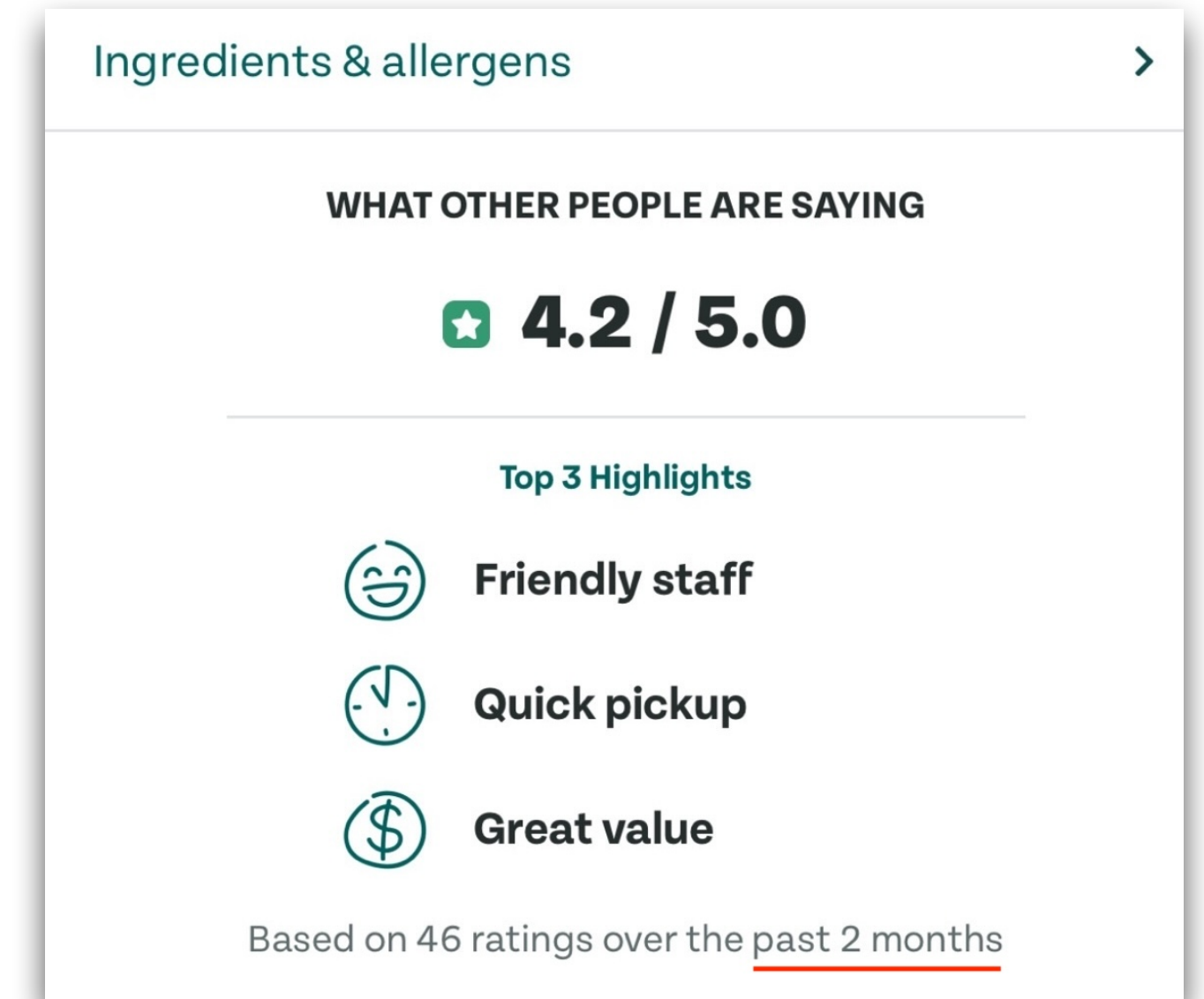
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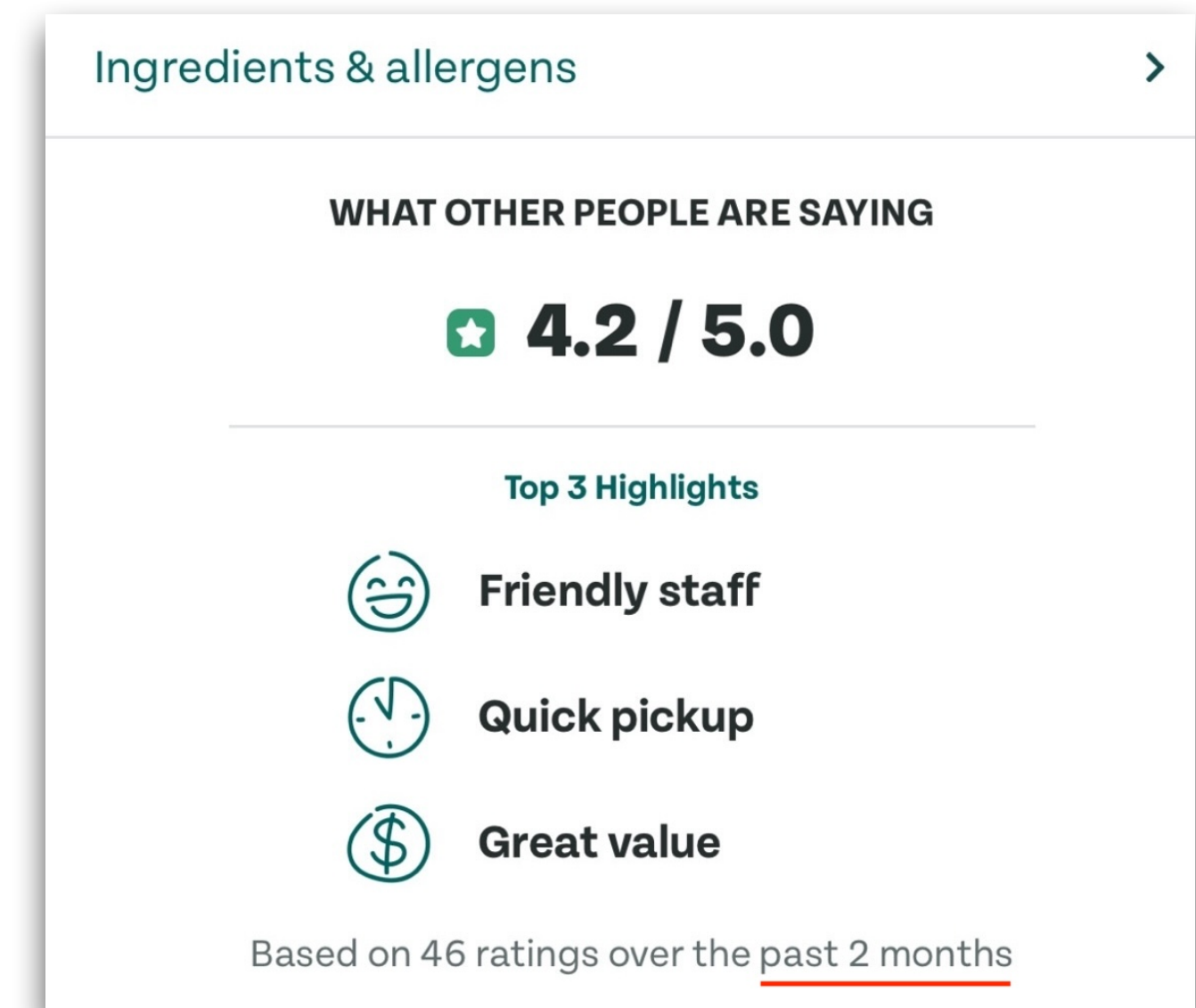
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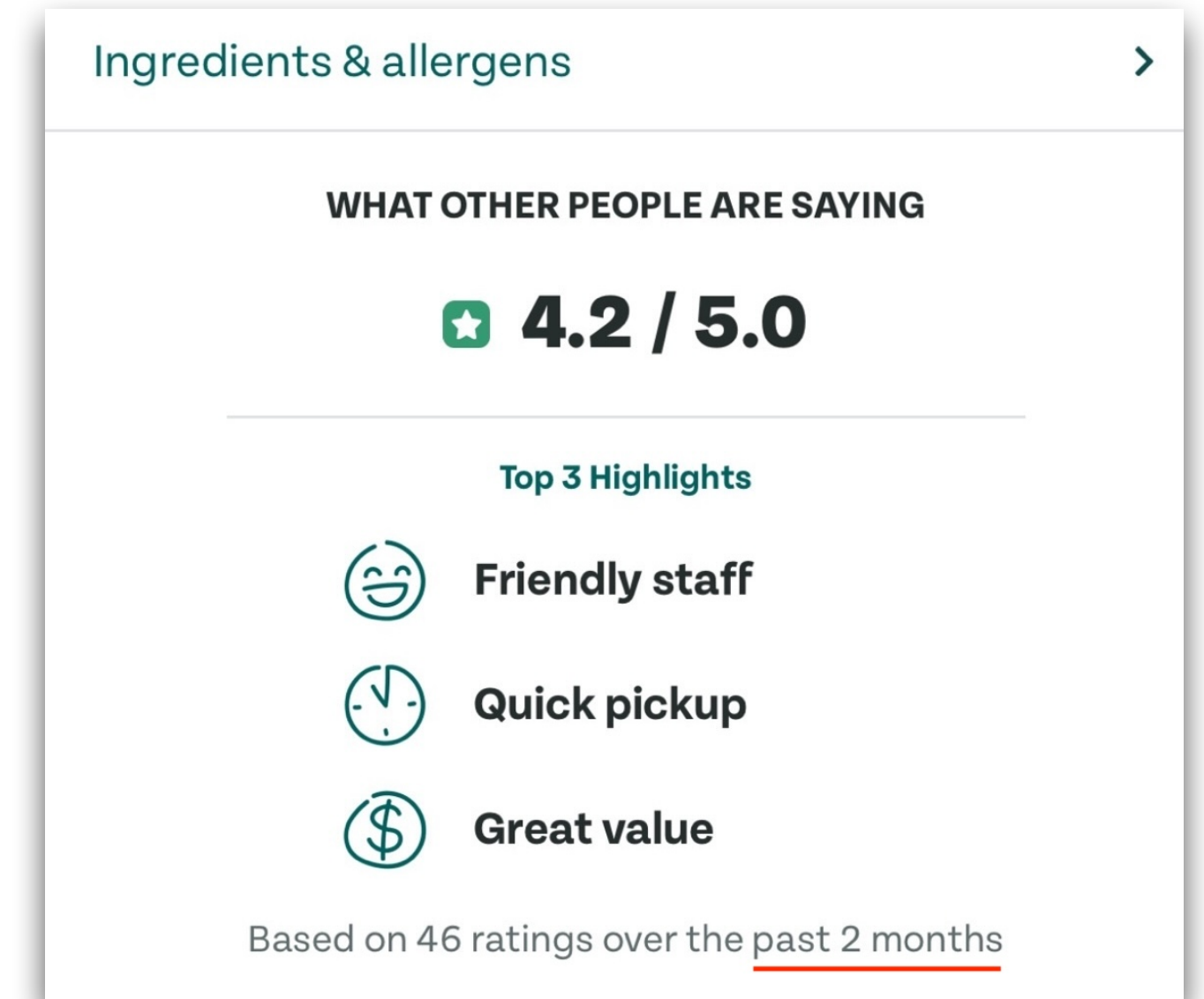
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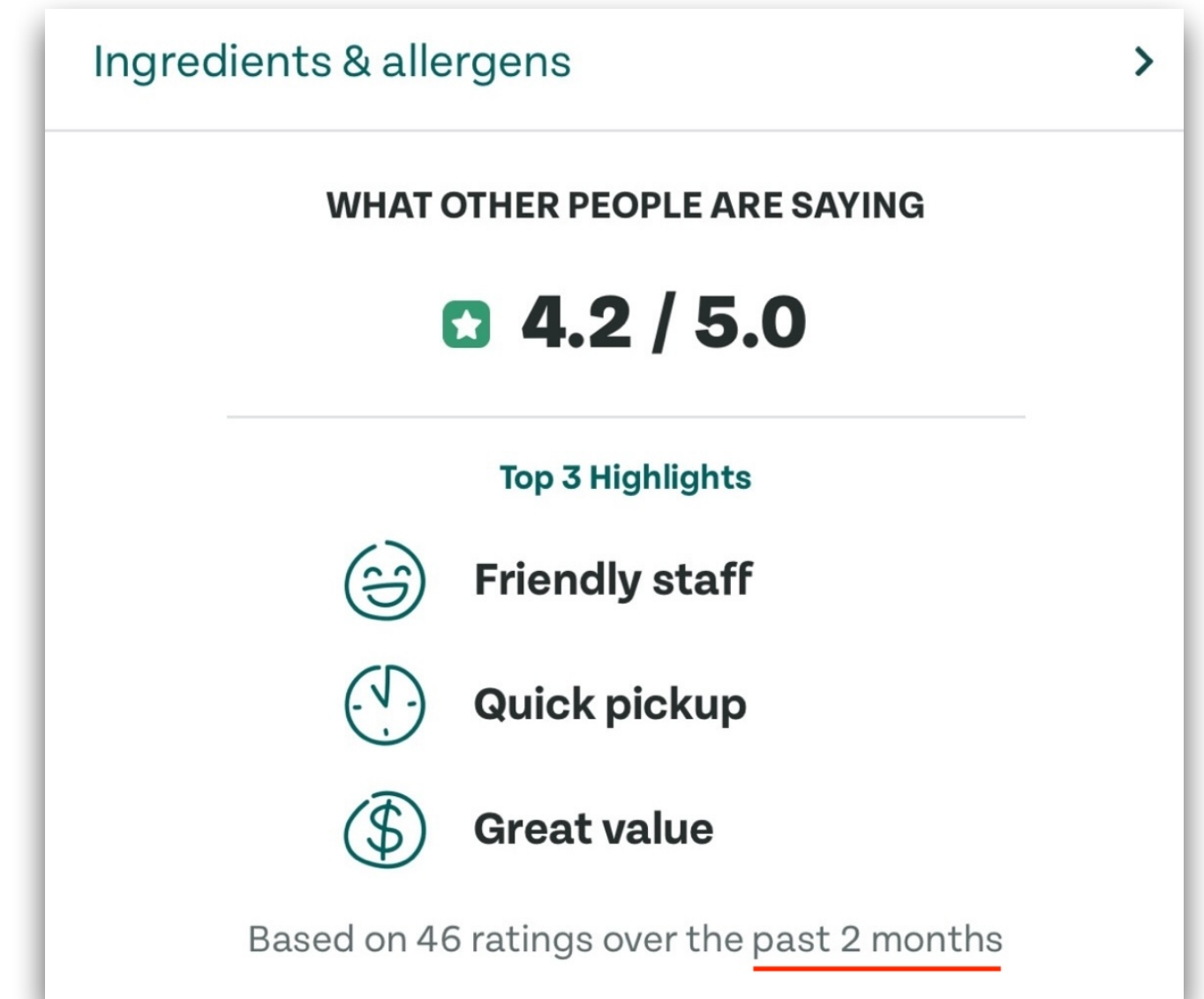
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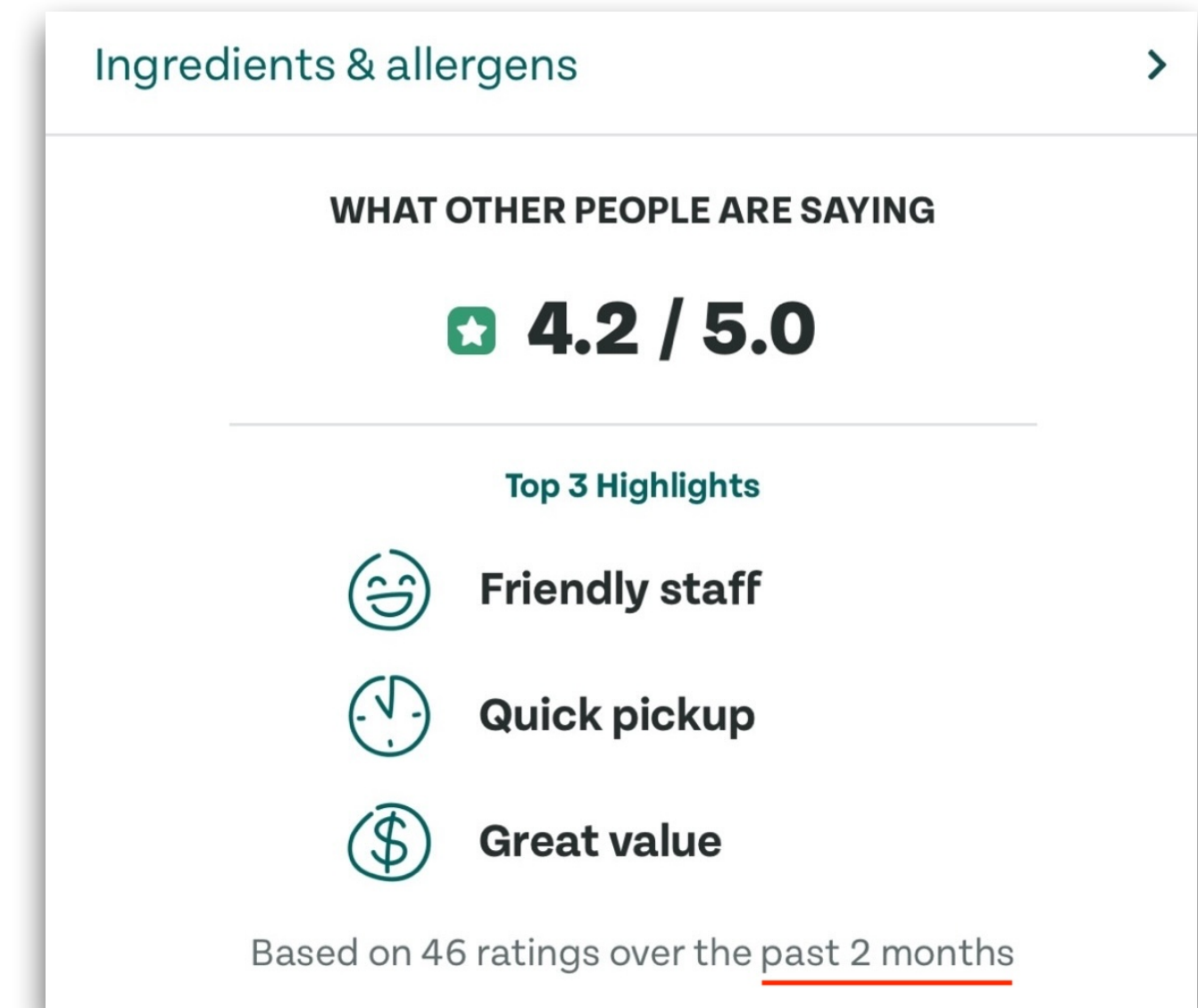
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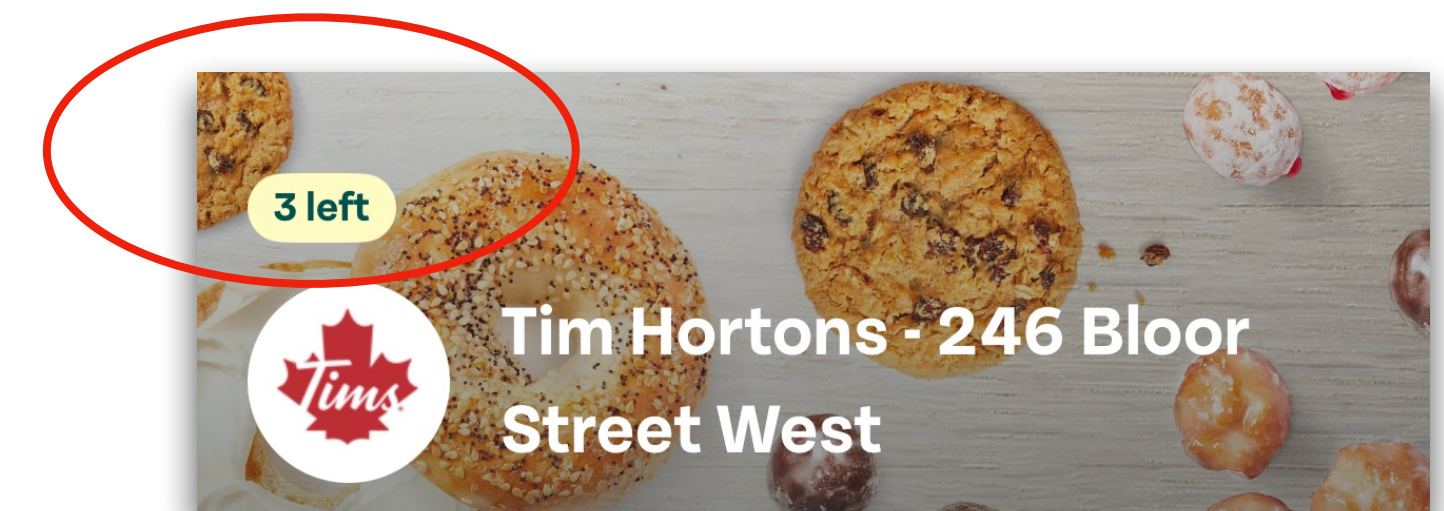
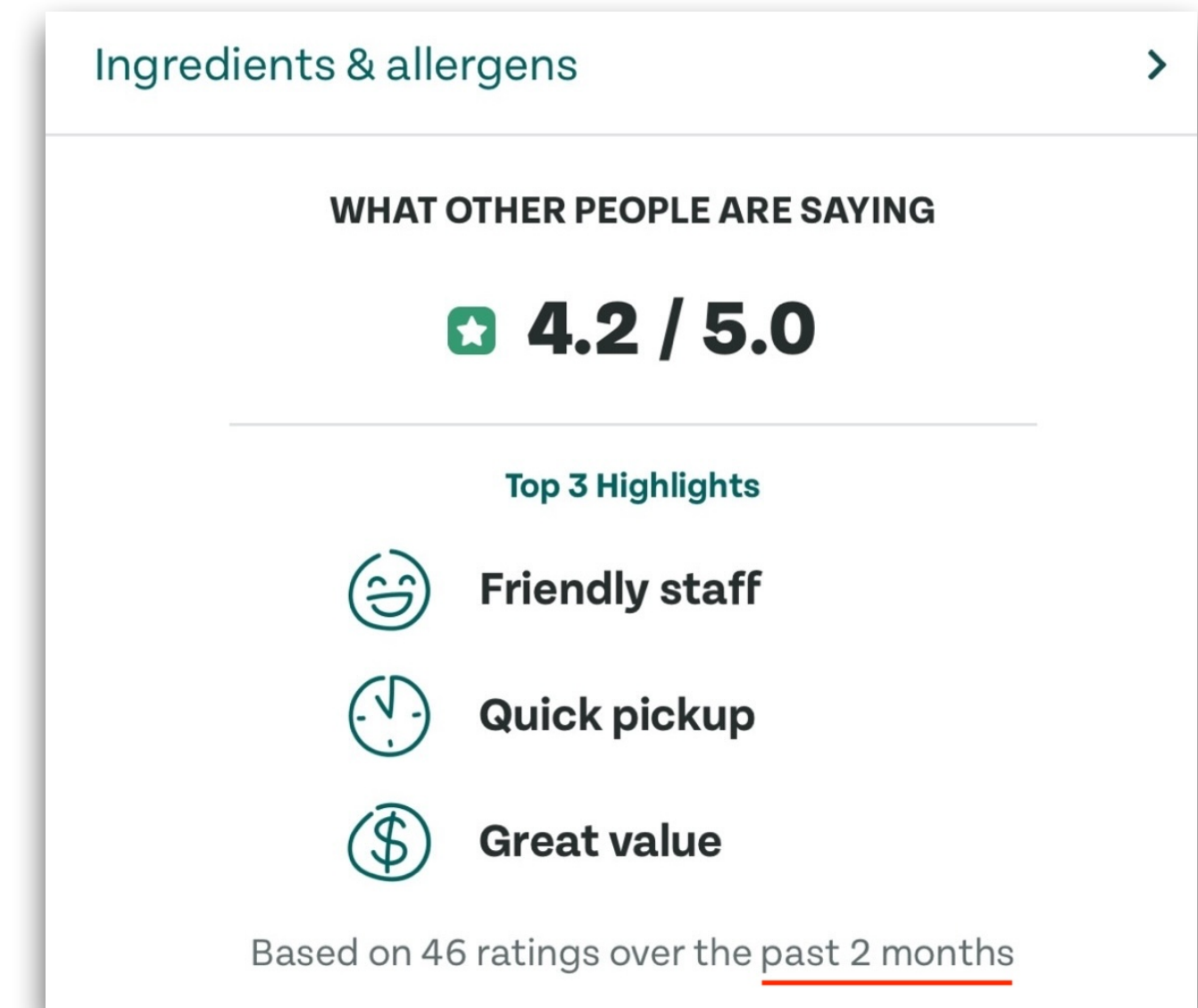
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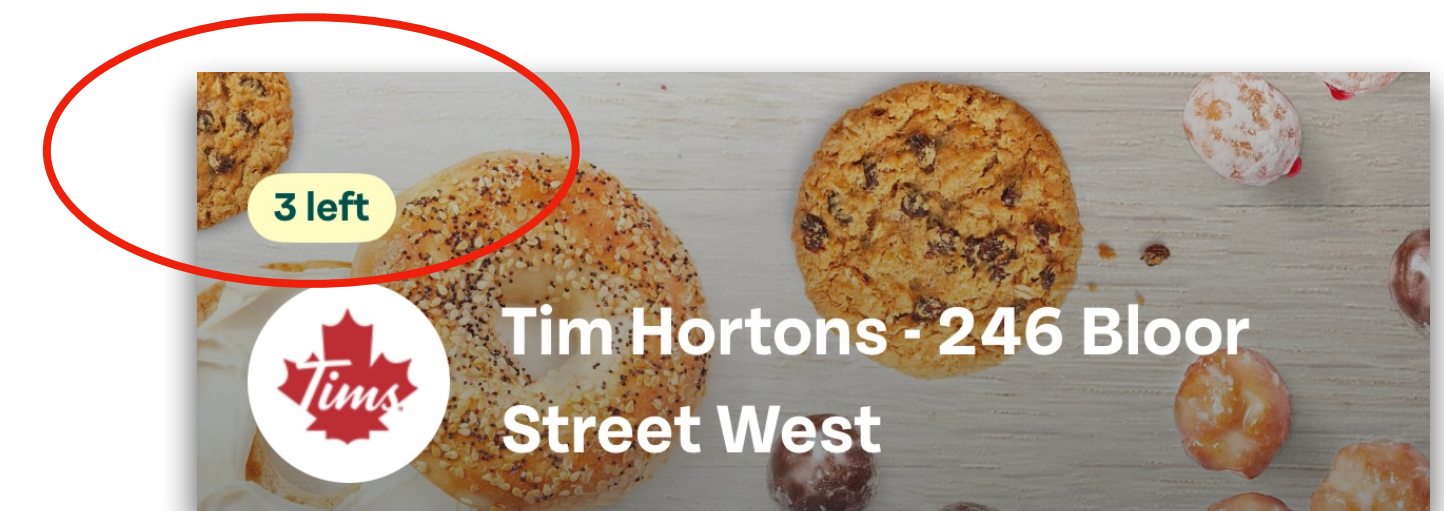
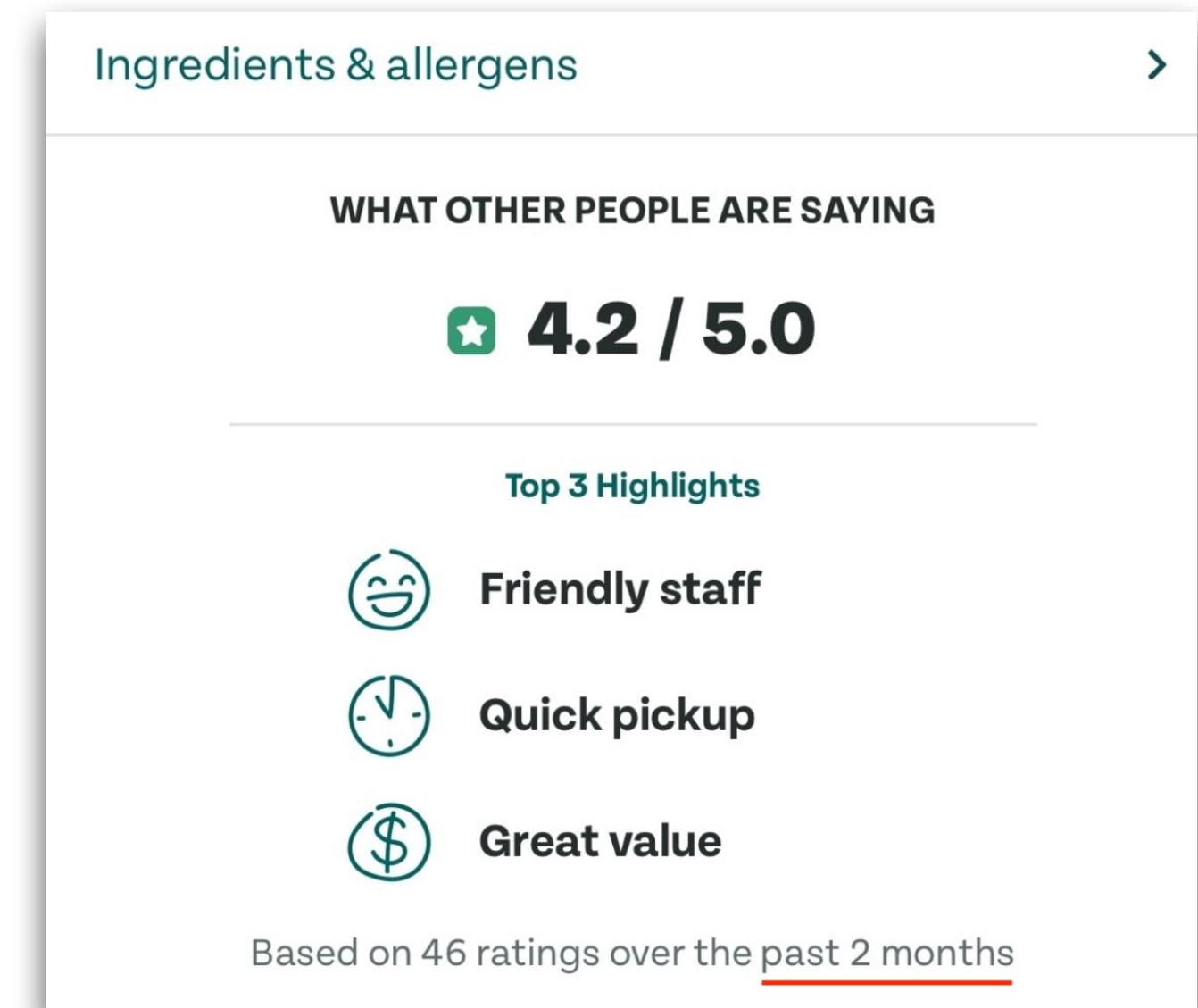
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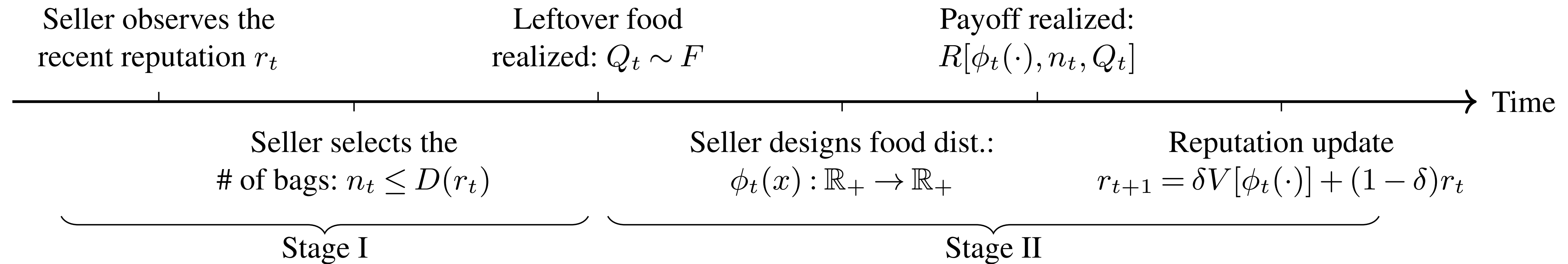
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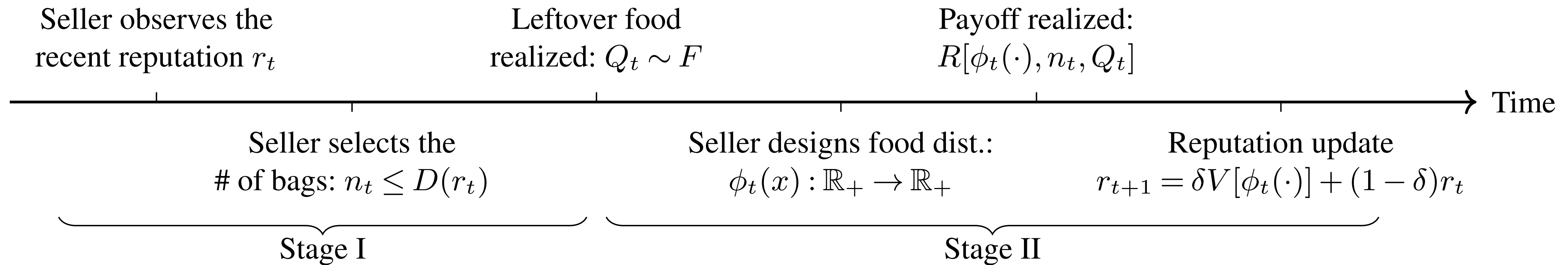
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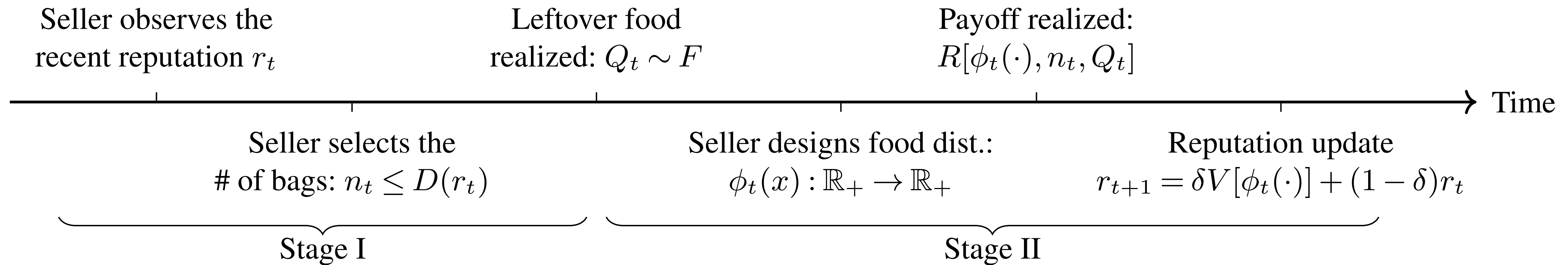
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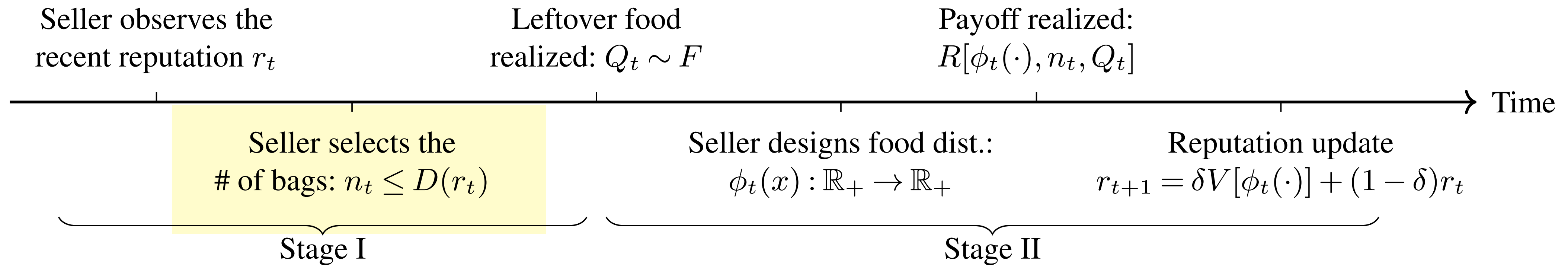
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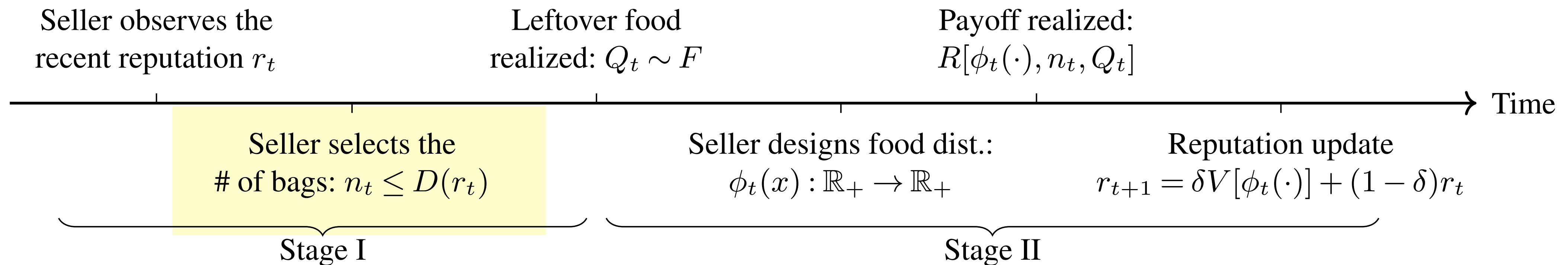
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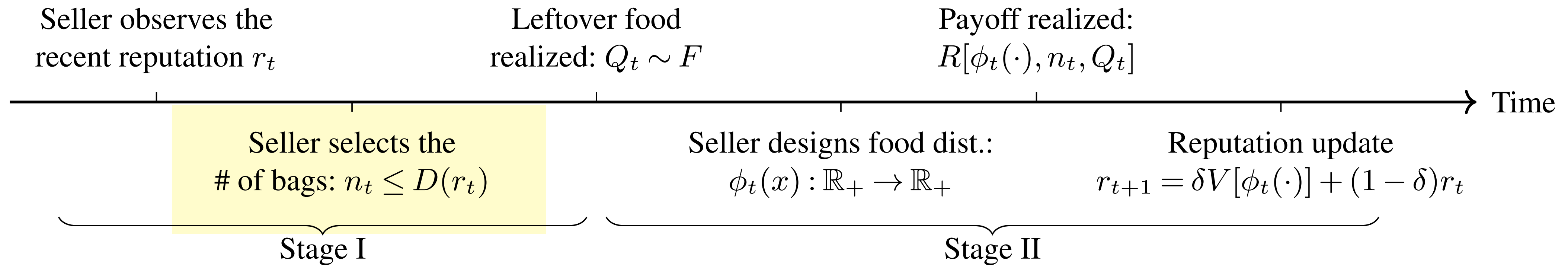
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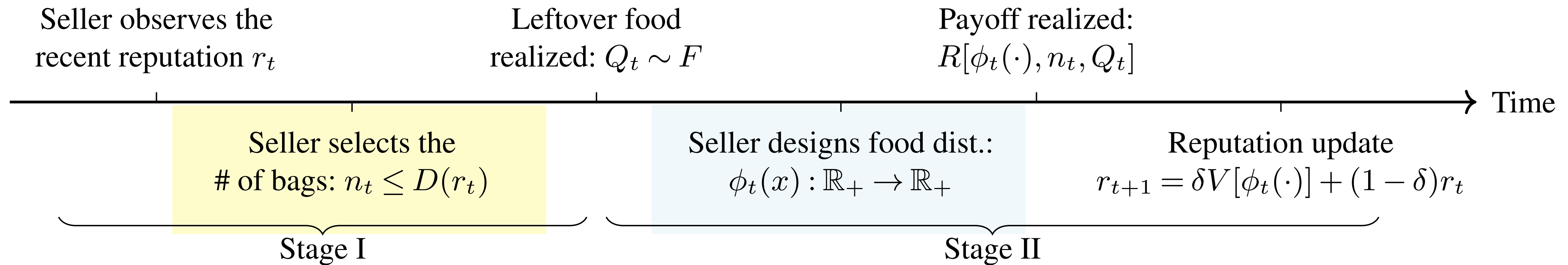
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(Reputation update)

Optimal Bag Design Problem

- An admissible stationary policy, denoted by π , consists of two decision stages
 - (i) $r \mapsto n^\pi$
 - (ii) $(r, n, Q) \mapsto \phi^\pi(\cdot)$

$$\begin{aligned} & \max_{\pi \in \Pi} \quad \lim_{T \rightarrow \infty} \mathbb{E}_{Q_t \sim F} \left[\sum_{t=0}^T \beta^t R \left[\phi_t^\pi(\cdot), n_t^\pi, Q_t \right] \right] \\ & \text{subject to } 0 \leq n_t^\pi \leq D(r_t), \\ & \quad \int_0^\infty \phi_t^\pi(x) dx = 1, \\ & \quad r_{t+1} = \delta V[\phi_t^\pi(\cdot)] + (1 - \delta)r_t. \end{aligned}$$

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- When $v(\cdot)$ is concave, evenly distributing is optimal!

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 Baked Goods \$15.00

 4.5 (80) **\$4.99**

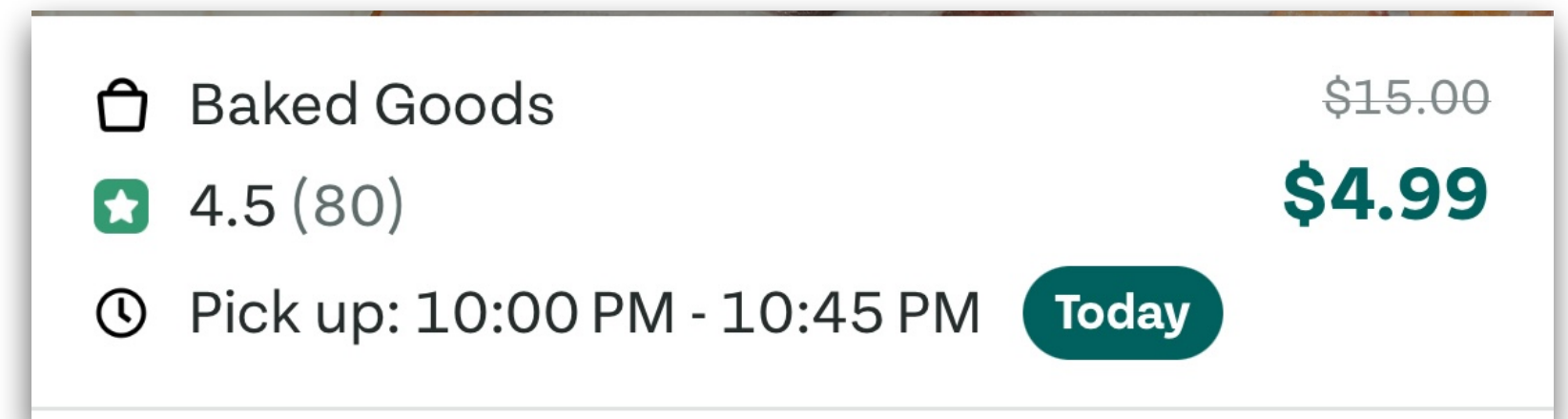
 Pick up: 10:00 PM - 10:45 PM Today

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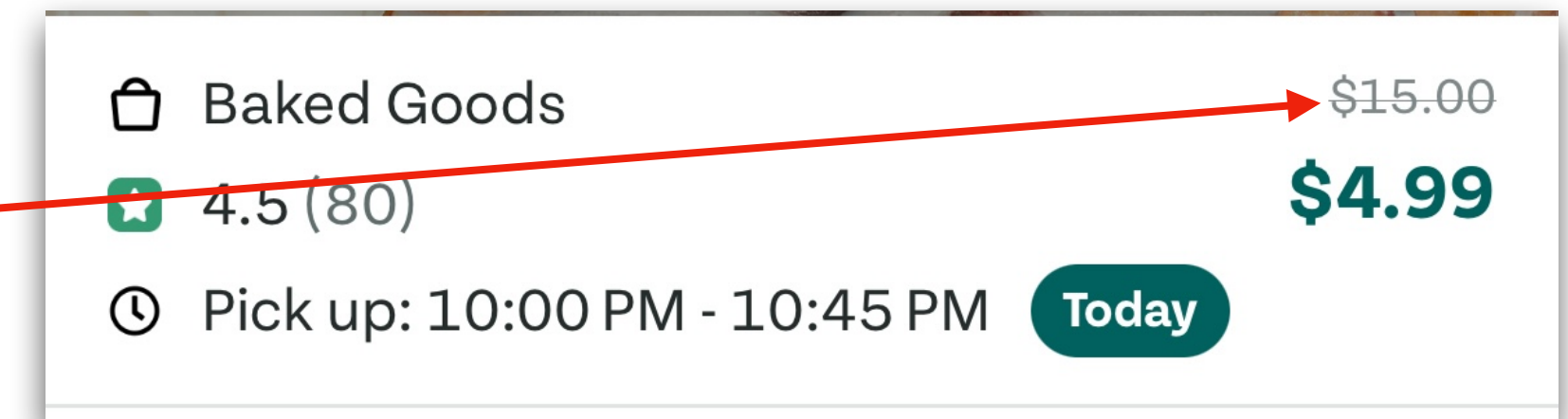


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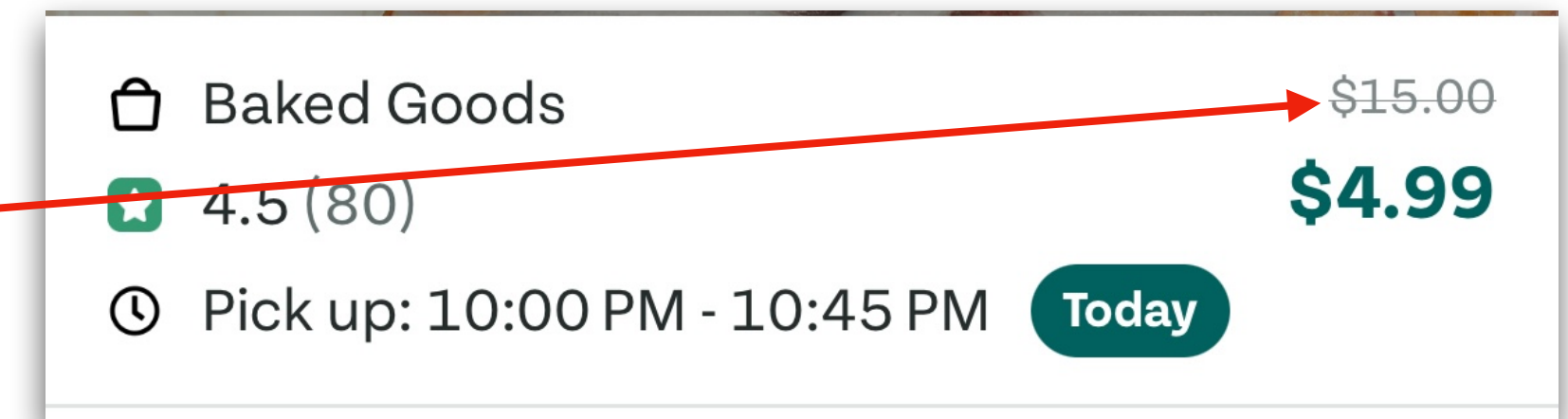


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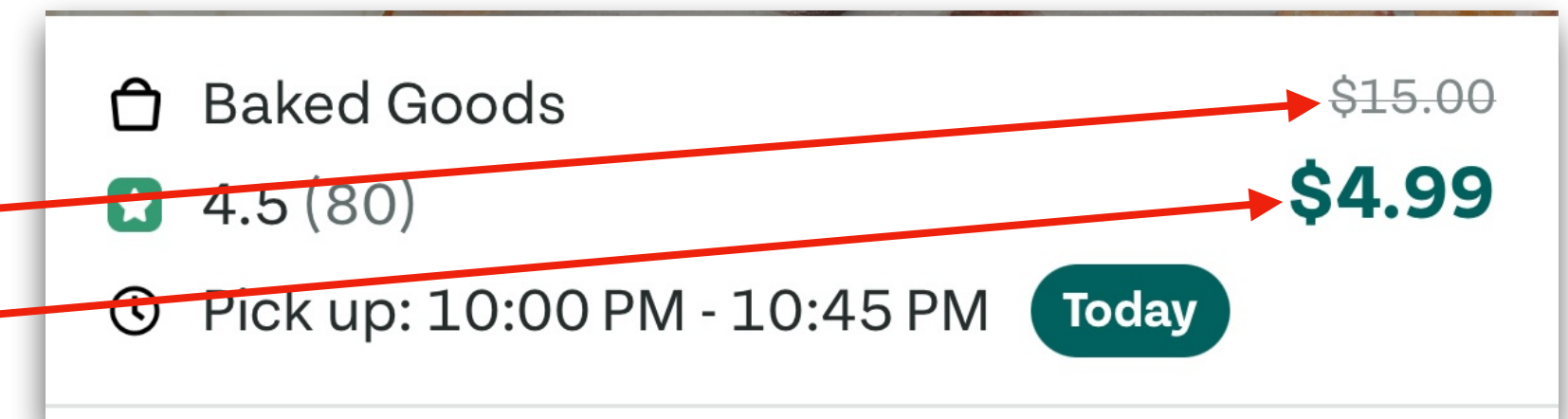


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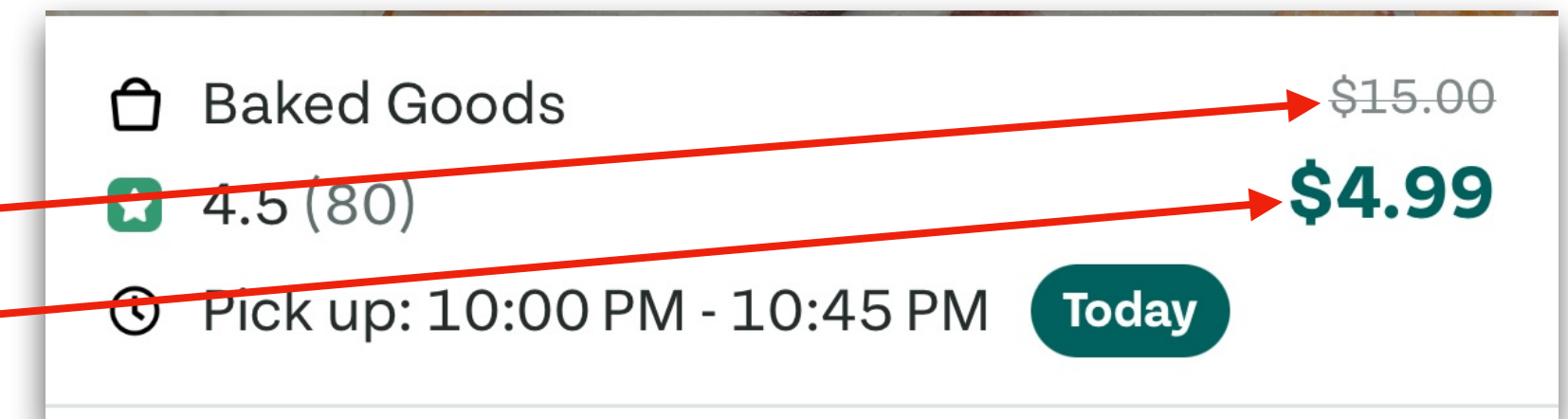


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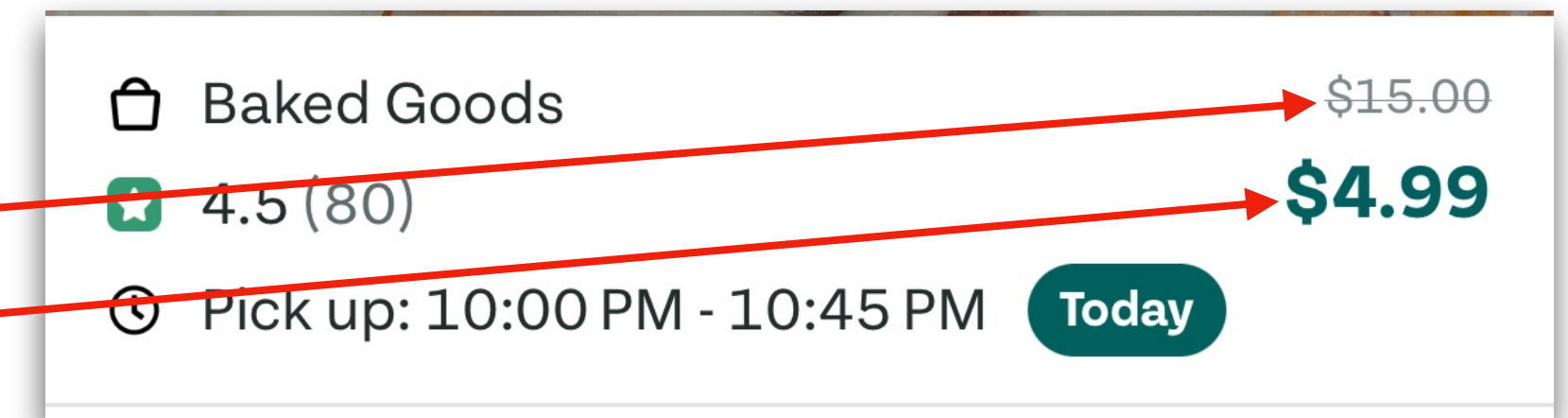
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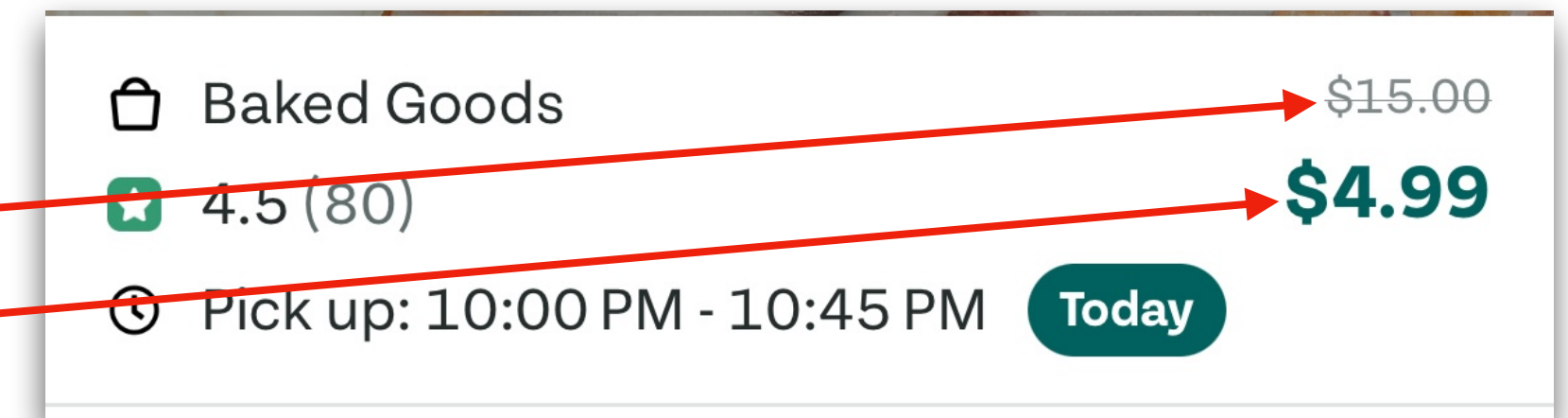
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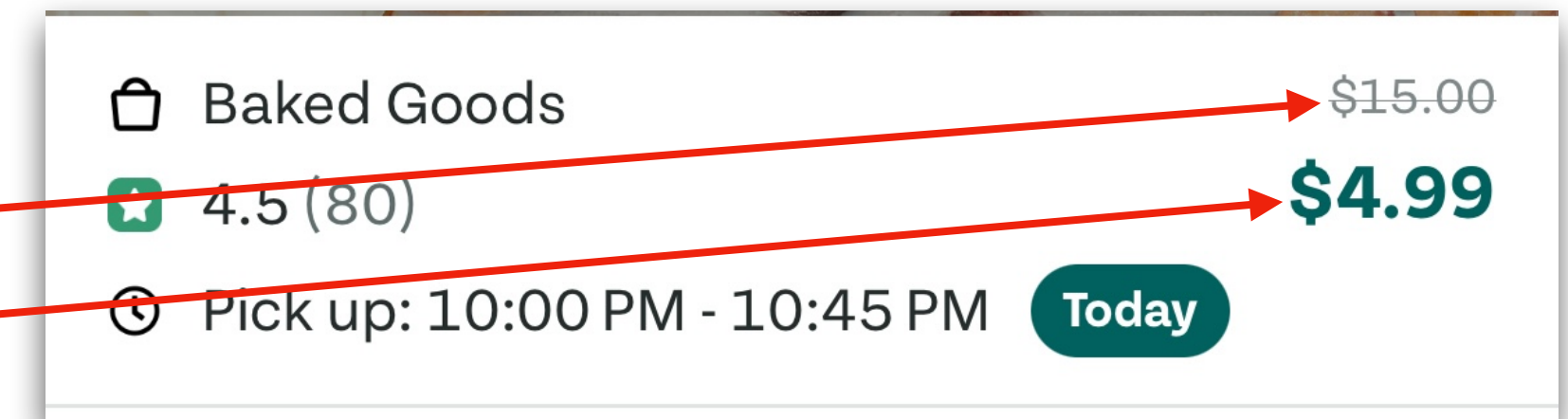
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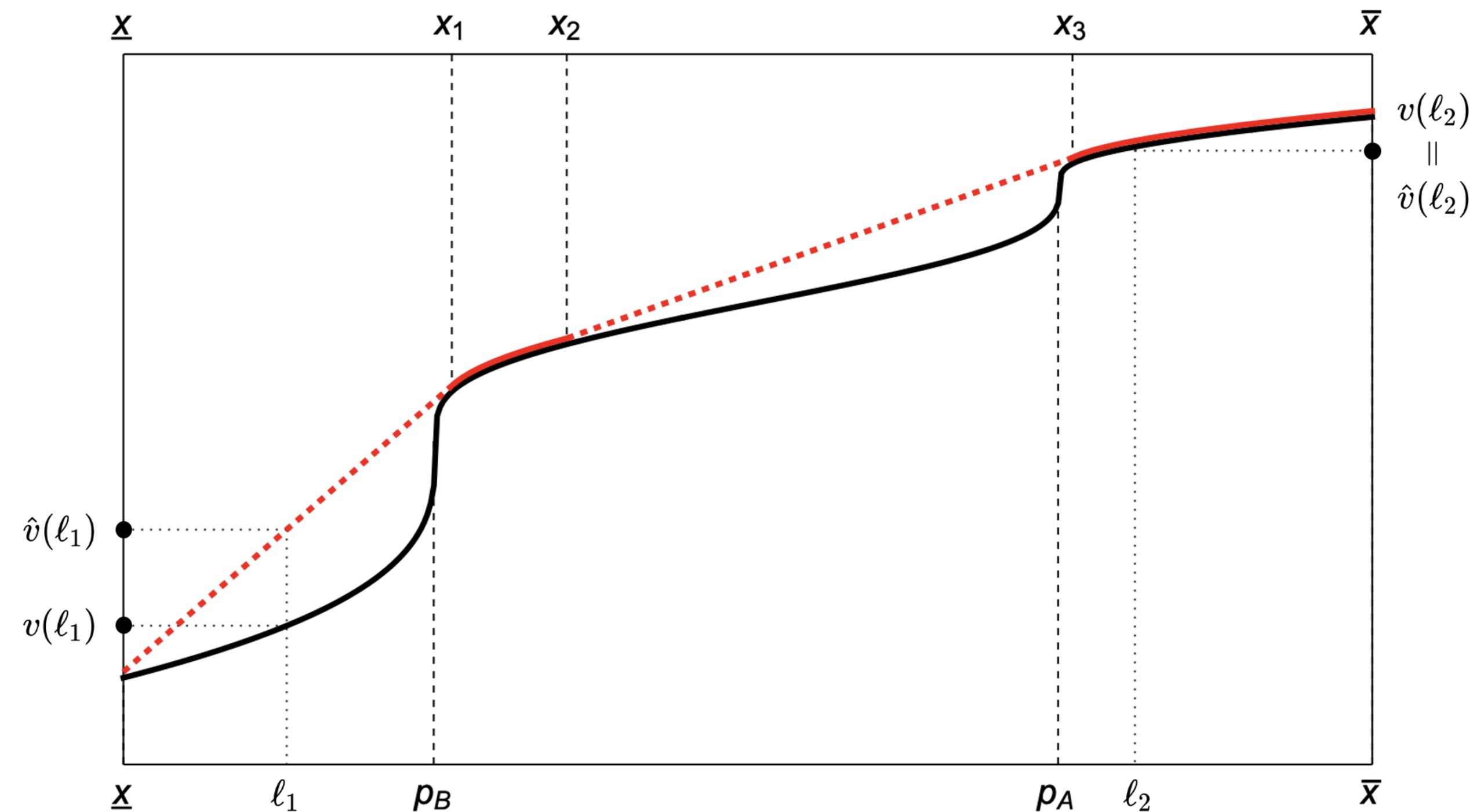
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Consumer utility function $v(x)$ and its upper concave envelope $\hat{v}(x)$

— : $v(x)$; — : $\hat{v}(x)$ where $\hat{v}(x) = v(x)$; - - - : $\hat{v}(x)$ where $\hat{v}(x) \neq v(x)$.



Note. $\hat{v}(x) = v(x)$ for $x \in \{\underline{x}\} \cup [x_1, x_2] \cup [x_3, \bar{x}]$, and $\hat{v}(x) > v(x)$ for $x \in (\underline{x}, x_1) \cup (x_2, x_3)$. Note that $x_1 > p_B$ and $x_3 > p_A$.

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Proposition Under the 1-LA policy (i.e., myopic policy), the optimal bag number is $\tilde{n}^{(1)}(r) = D(r)$ and the optimal bag value is $\tilde{\ell}^{(1)}(r, Q) = \min\{\bar{x}, Q/D(r)\}$.

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Proposition The revenue gap between the optimal policy and the K -LA policy is bounded by $J^*(r) - \tilde{J}^{(K)}(r) \leq \frac{\beta^K p \kappa \delta \zeta}{(1 - (1 - \delta)\beta)(1 - \beta^K)}$.

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- **Remark:** the performance bound is tighter when:
 - Time discount factor β is small
 - Weight on new consumers' utility in reputation updating δ is small
 - Number of lookahead periods K is more
 - Maximal sensitivity of demand in response to reputation ζ is low
 - Maximal sensitivity of consumers' utility to food value κ is small

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Otherwise, if $p < c$, we have $n^{MD}(r) = D(r) - [\ell^{MD}(r)D(r) - \bar{Q}]^+$, where $\ell^{MD}(r)$ is the solution to $\max_{\ell \in [0,1]} p\bar{Q} + (1 - \ell)\bar{n}p + \beta J^{MD} [\delta \hat{v}(\ell) + (1 - \delta)r]$.

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- When $p \geq c$
 - The store maximizes short-term profits by distributing the maximum number of bags, adjusting the average bag value based on leftovers

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Otherwise, if $p < c$, we have $n^{MD}(r) = D(r) - [\ell^{MD}(r)D(r) - \bar{Q}]^+$, where $\ell^{MD}(r)$ is the solution to $\max_{\ell \in [0,1]} p\bar{Q} + (1 - \ell)\bar{n}p + \beta J^{MD} [\delta \hat{v}(\ell) + (1 - \delta)r]$.

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- When $p \geq c$
 - The store maximizes short-term profits by distributing the maximum number of bags, adjusting the average bag value based on leftovers
- When $p < c$
 - The store reduces the number of bags to optimize costs, using the available leftover food more efficiently

Performance Bound of Relaxed Policy

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Proposition It holds that $J^{\pi_D} \leq J^*(r) \leq J^M(r) \leq J^{MD}(r)$, and

$$J^*(r) - J^{\pi_D}(r) \leq J^{MD}(r) - J^{\pi_D}(r) \leq \frac{c}{1 - \beta} \cdot \left[\frac{\sigma}{2} + \left(\sqrt{D(r)} - \sqrt{\bar{Q}/\bar{x}} \right)^2 \right]$$

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- **Remark:** the performance bound is tighter when
 - Smaller time discount factor β
 - Lower supplementary costs c
 - Smaller standard deviation σ
 - Aligning $\bar{Q}$ with $x D(r)$

Steady State Analysis

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Proposition Under the optimal policy with deterministic leftover, the steady-state bag value converges to ℓ^* , corresponding to the store's steady-state reputation $r^* = \hat{v}(\ell^*)$ and bag number $n^* = D(r^*) = D[\hat{v}(\ell^*)]$. The steady-state bag value is the unique solution to

$$\frac{cD[\hat{v}(\ell^*)]}{(p - c\ell^*)D'[\hat{v}(\ell^*)]} = \frac{\beta\delta\hat{v}'(\ell^*)}{1 - \beta(1 - \delta)}.$$

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- **Implication:** Stores do not need to maintain a *perfect* rating
- Each store reaches a different long-term reputation level, with key influencing factors:
 - Cost structure
 - Consumer preferences
 - Demand dynamics
 - Reputation update mechanism

Numerical Experiments

Numerical Experiments

- Experiment setup

- We assume a simple logistic utility function with one reference point, given by

$$v(x) = \frac{1}{1 + e^{-10(x-0.5)}}.$$

- Its upper concave envelope can be expressed as

$$\hat{v}(x) = \begin{cases} 1.25x & \text{if } x \in [0, 0.676]; \\ \frac{1}{1 + e^{-10(x-0.5)}} & \text{if } x \in (0.676, 1]. \end{cases}$$

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- Experiment setup

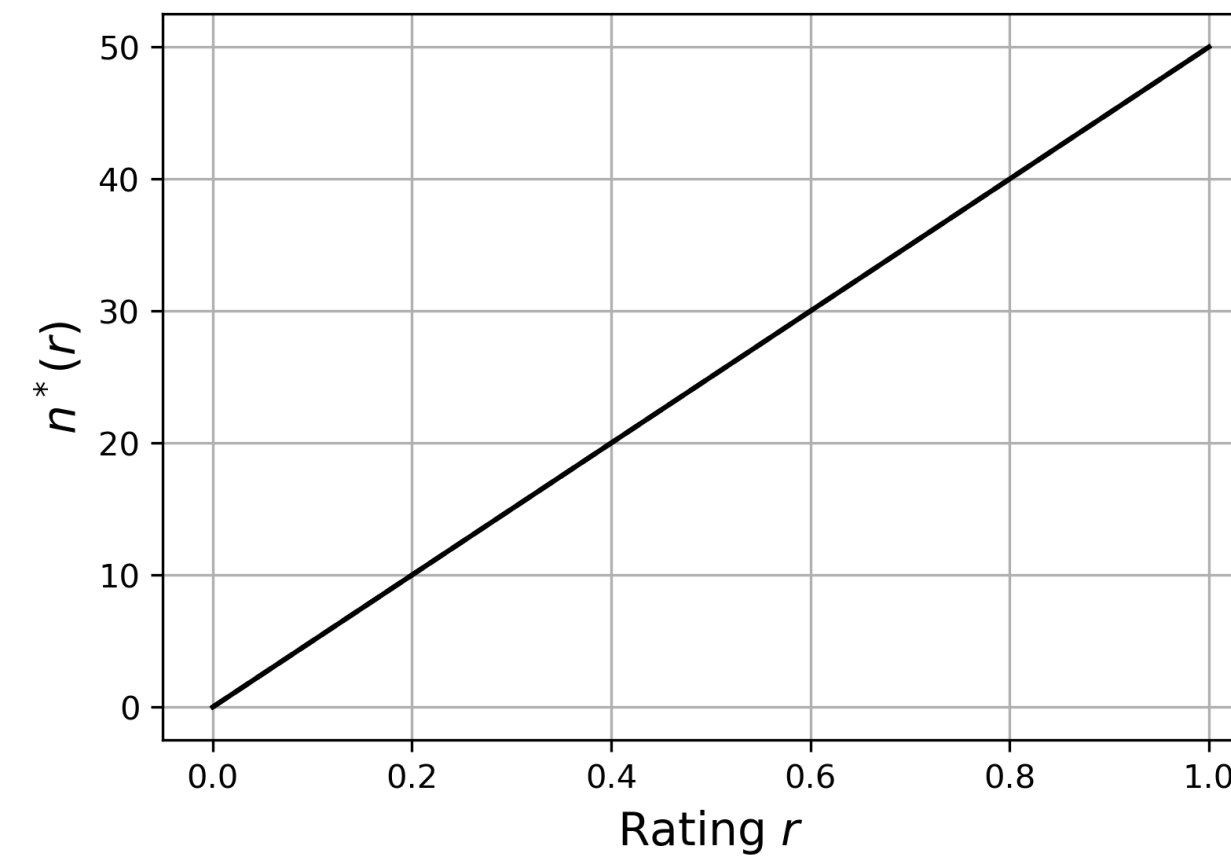
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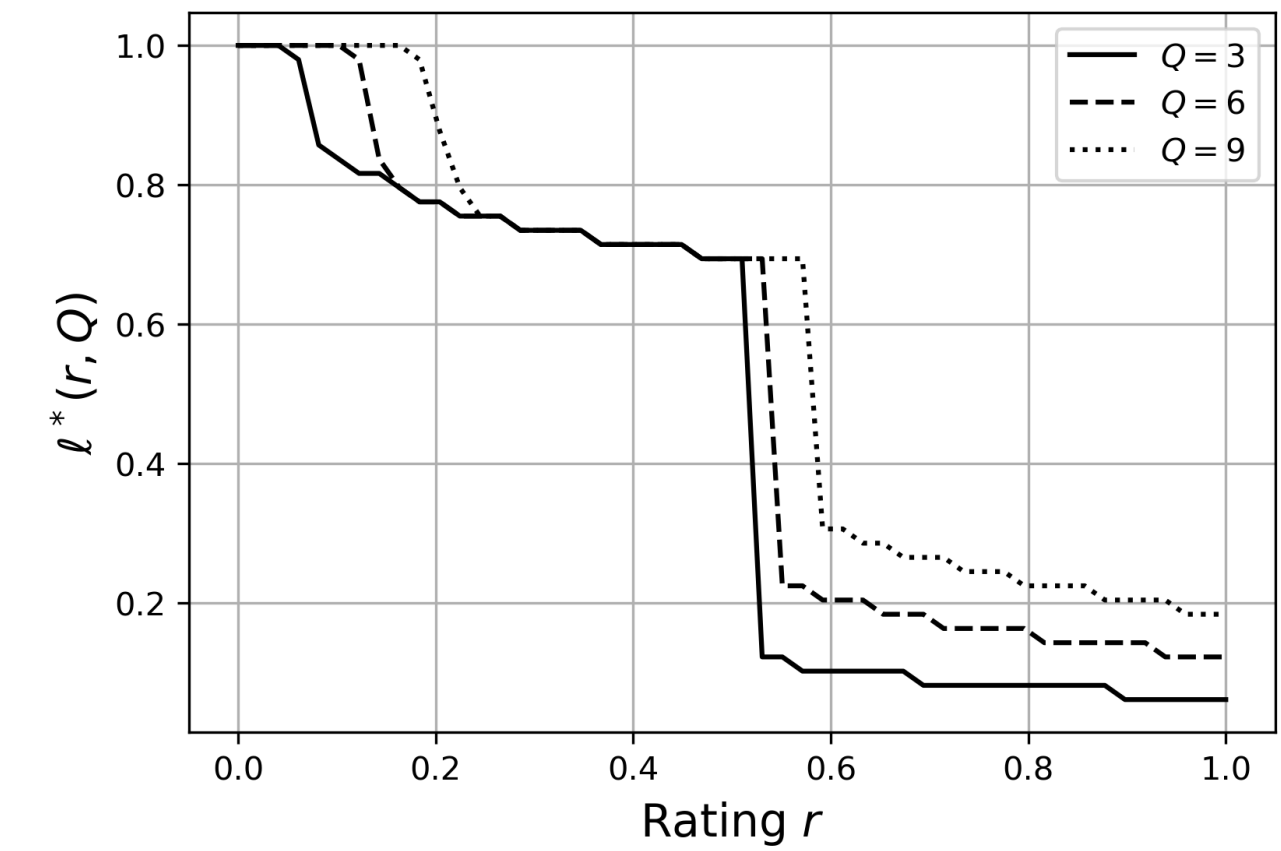
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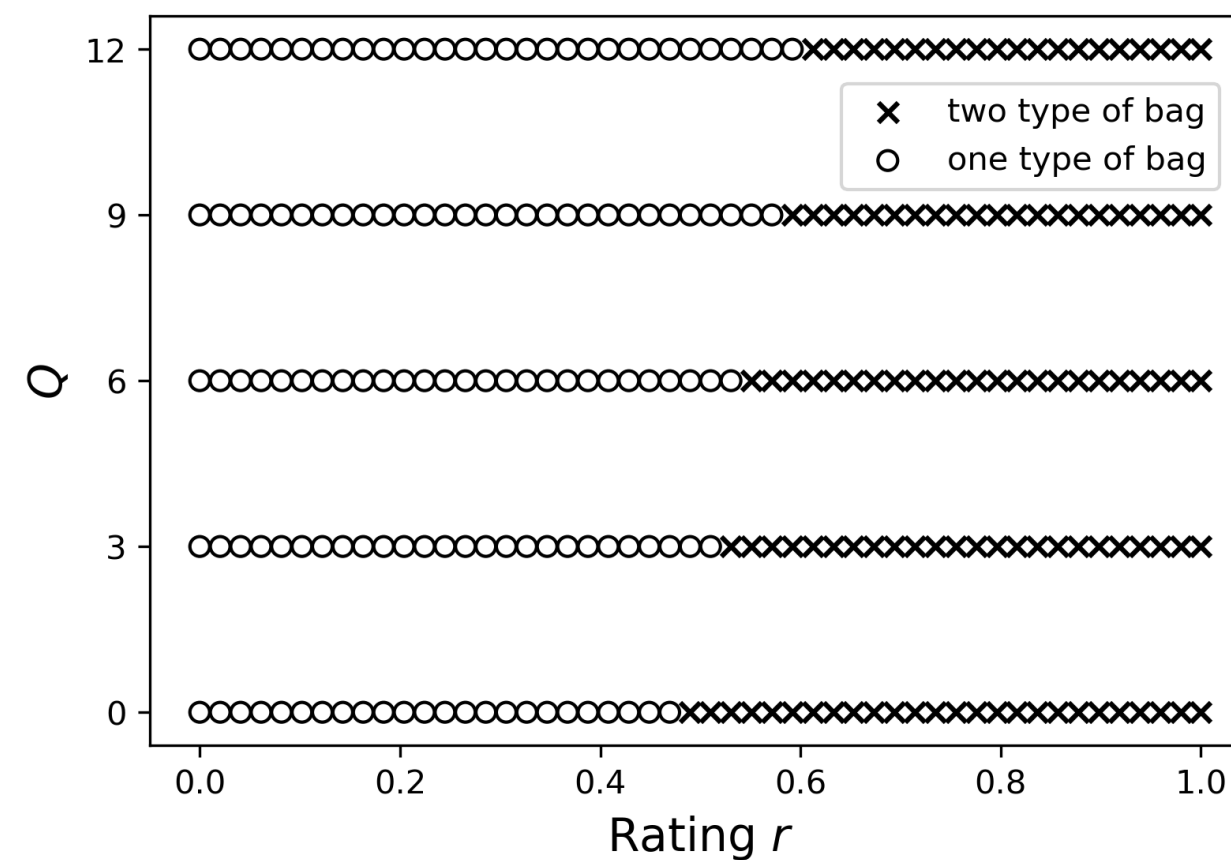
Optimal policy



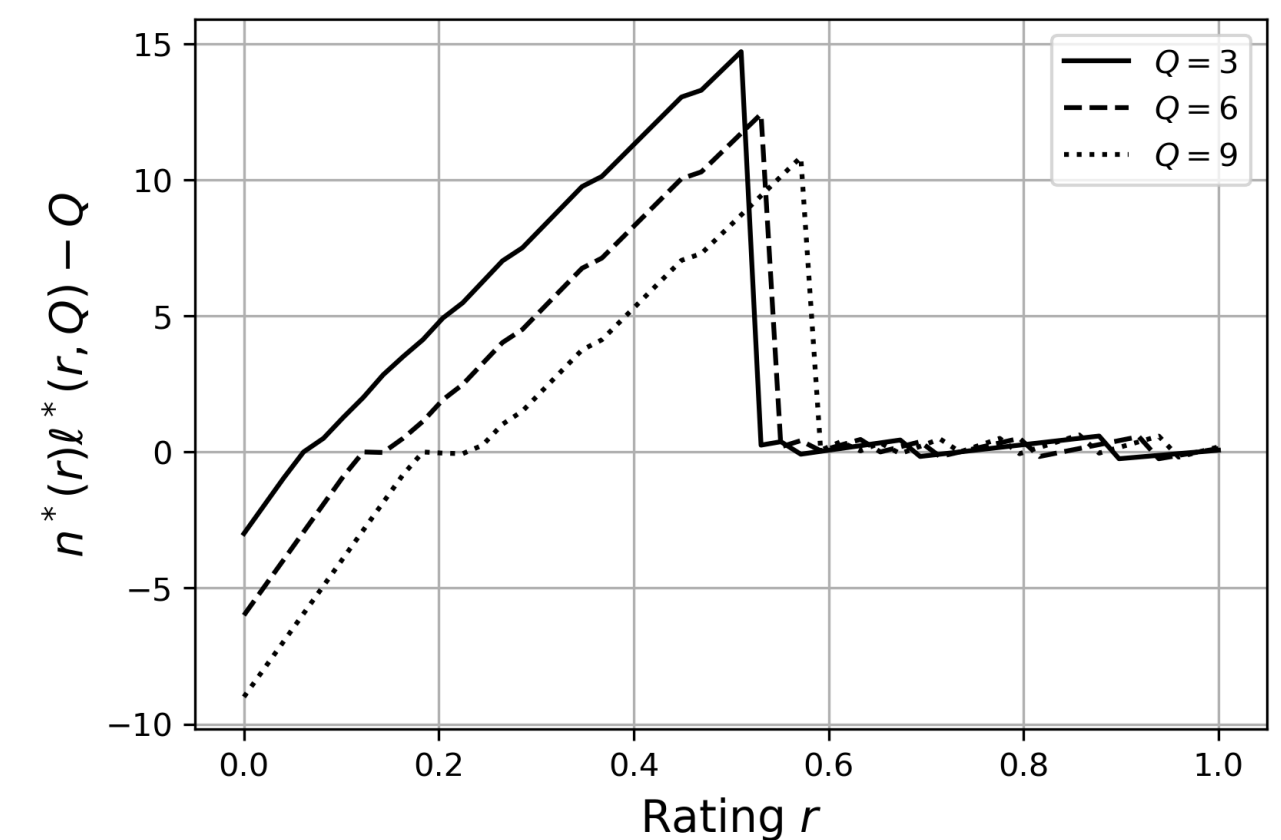
(a) Optimal bag number $n^*(r)$



(b) Optimal average bag value $\ell^*(r, Q)$



(c) Number of support points of $\phi^*(\cdot | \ell^*(r, Q))$



(d) Supplementary at optimality $n^*(r)\ell^*(r, Q) - Q$

Policy Comparison: Revenue

- We compare four policies: i) the optimal policy π^* , ii) the 2-LA policy $\pi^{(2)}$, iii) the deterministic approximation policy π_D , and iv) the naive policy π_N .

Average revenues under different policies

Parameters $(c, \delta), Q \sim F$	Optimal	2-LA	DFA	Naive
$(5, 0.3), Q \sim U[0, 12]$	844.12 ± 13.91	841.82 ± 14.39	793.92 ± 10.44	787.78 ± 25.27
$(5, 0.6), Q \sim U[0, 12]$	931.70 ± 14.03	921.89 ± 14.07	870.41 ± 9.04	867.68 ± 27.23
$(10, 0.3), Q \sim U[0, 12]$	827.59 ± 21.78	826.44 ± 21.89	796.61 ± 23.44	794.27 ± 32.37
$(10, 0.6), Q \sim U[0, 12]$	910.14 ± 18.10	900.15 ± 18.10	858.10 ± 19.05	880.94 ± 25.72
$(5, 0.3), Q \sim U[3, 9]$	850.48 ± 10.77	849.39 ± 11.20	829.41 ± 7.32	849.96 ± 11.43
$(5, 0.6), Q \sim U[3, 9]$	921.94 ± 7.18	891.93 ± 7.20	916.91 ± 5.87	890.39 ± 7.64
$(10, 0.3), Q \sim U[3, 9]$	856.73 ± 8.80	855.63 ± 8.76	801.22 ± 10.99	859.46 ± 8.78
$(10, 0.6), Q \sim U[3, 9]$	936.56 ± 9.60	926.56 ± 9.60	889.64 ± 13.54	909.09 ± 9.61

Note: $\pm$ indicates the half-width of the 95% confidence interval for the estimated means of each metric.

Policy Comparison: Waste

- We compare four policies: i) the optimal policy π^* , ii) the 2-LA policy $\pi^{(2)}$, iii) the deterministic approximation policy π_D , and iv) the naive policy π_N .

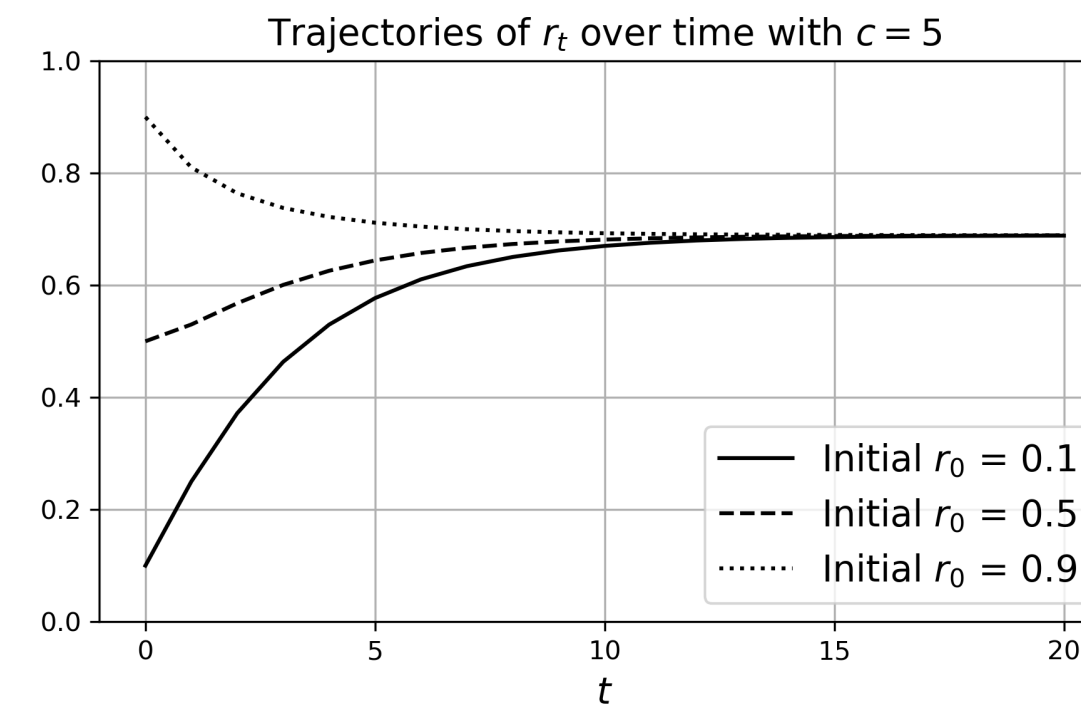
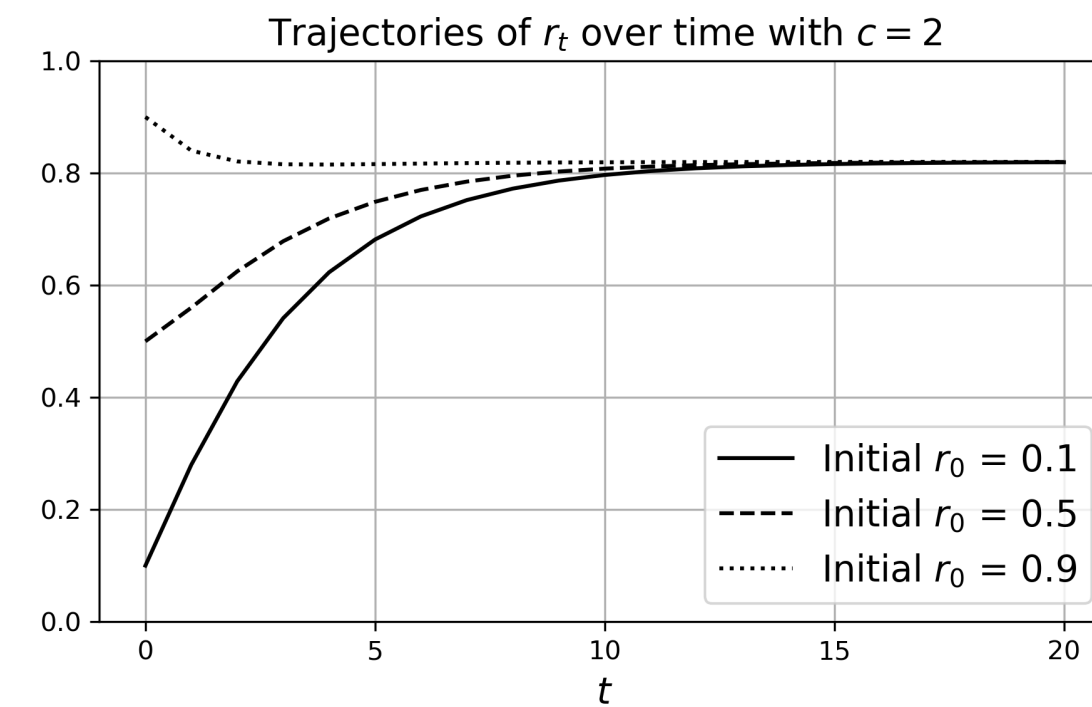
Average in-store waste under different policies

Parameters $(c, \delta), Q \sim F$	Optimal	2-LA	DFA	Naive
$(5, 0.3), Q \sim U[0, 12]$	6.44 ± 2.07	6.59 ± 2.08	22.82 ± 2.72	8.15 ± 1.66
$(5, 0.6), Q \sim U[0, 12]$	5.17 ± 2.14	5.19 ± 2.14	22.12 ± 2.27	8.20 ± 1.66
$(10, 0.3), Q \sim U[0, 12]$	7.86 ± 2.03	8.09 ± 2.01	24.36 ± 3.20	9.06 ± 1.60
$(10, 0.6), Q \sim U[0, 12]$	6.83 ± 1.76	6.83 ± 1.76	22.74 ± 3.23	8.56 ± 1.26
$(5, 0.3), Q \sim U[3, 9]$	6.78 ± 1.19	6.94 ± 1.19	14.75 ± 1.74	6.77 ± 1.19
$(5, 0.6), Q \sim U[3, 9]$	6.65 ± 1.17	6.65 ± 1.17	13.99 ± 1.26	6.62 ± 1.17
$(10, 0.3), Q \sim U[3, 9]$	7.13 ± 0.90	7.60 ± 0.93	15.94 ± 1.54	6.77 ± 0.90
$(10, 0.6), Q \sim U[3, 9]$	6.26 ± 1.30	6.26 ± 1.30	15.85 ± 1.41	5.87 ± 1.33

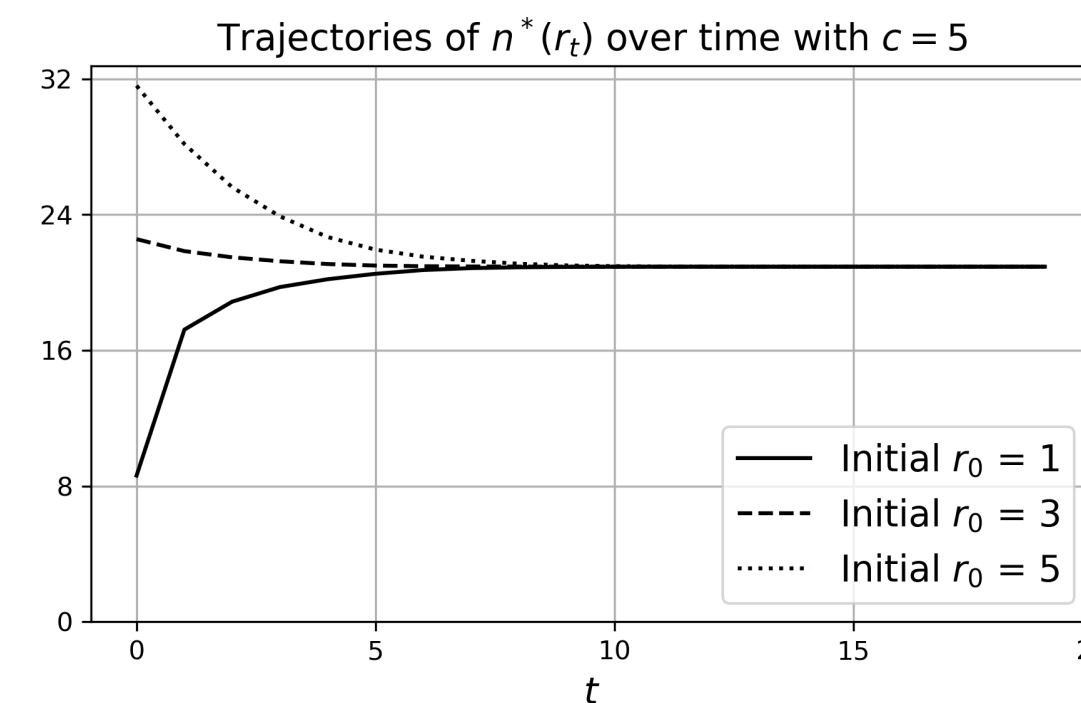
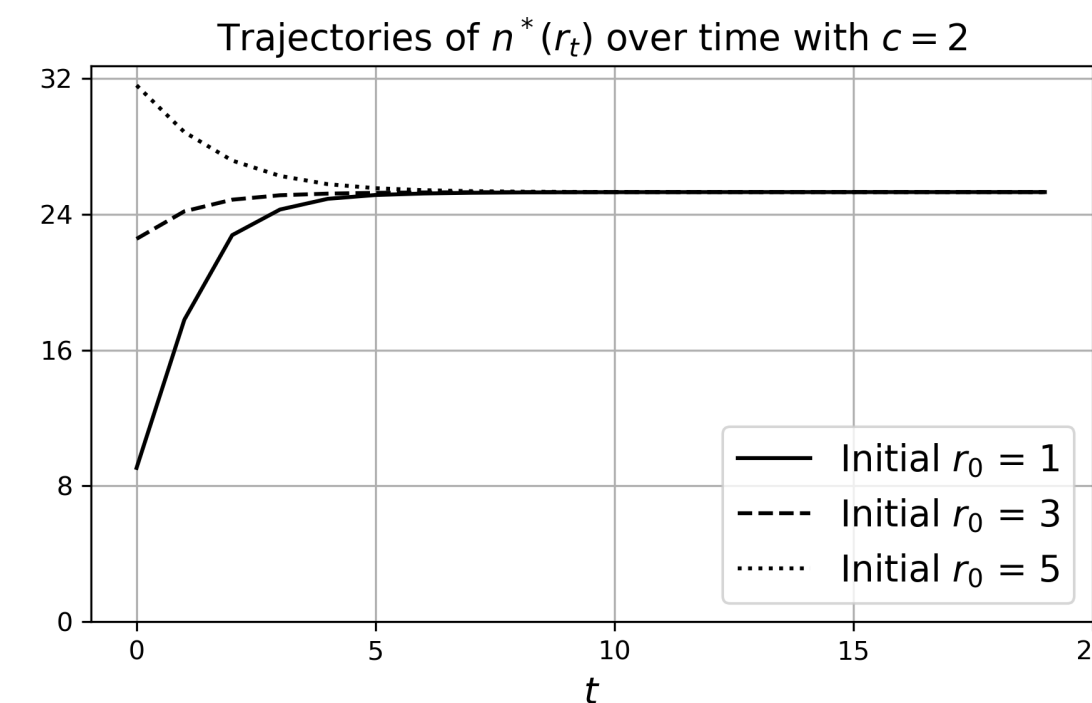
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Numerical Experiments: System Convergence

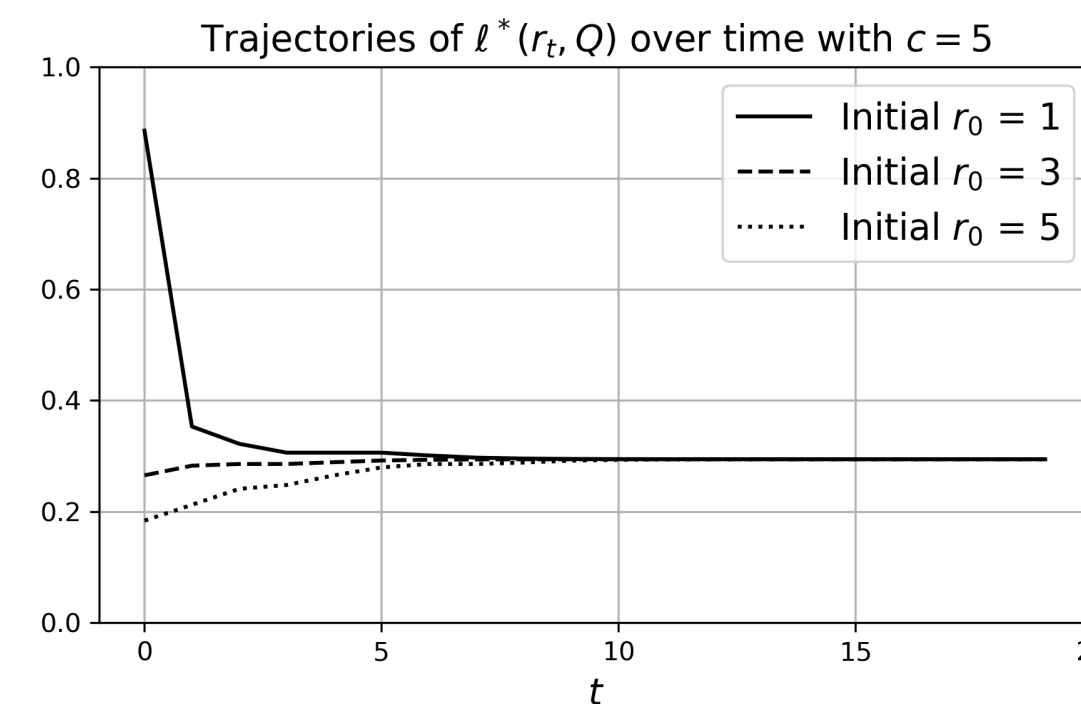
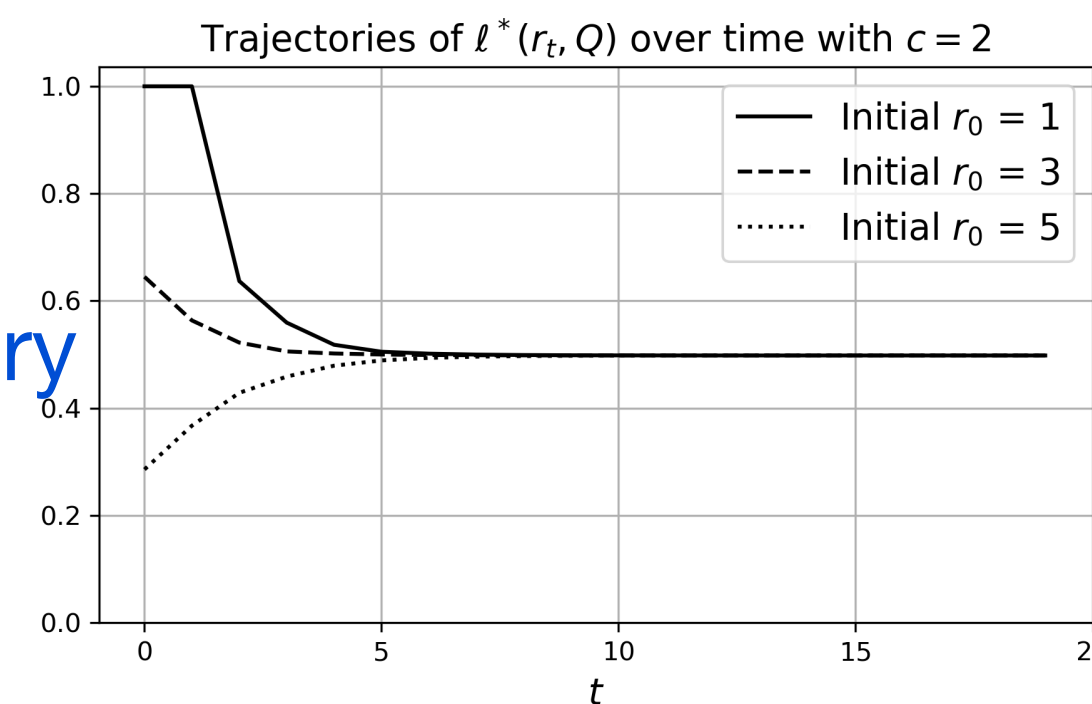
Reputation trajectory



Bag number trajectory



Average bag value trajectory



Left: Low c/p ratio

Right: High c/p ratio

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Future Directions

- End-to-end management/ Information disclosure / Pricing effects /...



Thank you for your attention!

Questions and comments are appreciated!
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